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6 **UNITED STATES DISTRICT COURT**
7 **WESTERN DISTRICT OF WASHINGTON**

8 ANGELA HOGAN, on behalf of herself and
9 others similarly situated,

10 Plaintiff,

11 v.

12 AMAZON.COM, INC.,

13 Defendant.

Case No.

CLASS ACTION COMPLAINT

JURY DEMAND

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27 **CLASS ACTION COMPLAINT**

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Plaintiff Angela Hogan, on behalf of herself and all others similarly situated, in their action against Defendant Amazon.com, Inc., alleges the following based on personal knowledge, the investigation of counsel, and information and belief.

I. INTRODUCTION

1. This case is about a betrayal of trust. Since its inception in 1994 as an online bookseller operating out of founder Jeff Bezos’s garage, Amazon—today a tech behemoth worth \$1.77 trillion¹—has cultivated a relationship with consumers that has garnered the company “astounding” customer loyalty.² Ultimately, however, Amazon’s nominal mission of “striv[ing] to offer ... customers the lowest possible prices, the best available selection, and the utmost convenience” came into direct conflict with Amazon’s ambition to dominate every sector of the economy. Faced with a choice between doing right by its customers or gaining market power in one of the many industries it seeks to control, Amazon made the wrong choice, jettisoning its promise of the “lowest possible prices” and violating the antitrust laws in a way that has injured—and continues to injure—hundreds of millions of its loyal customers.

2. To understand how and why Amazon broke the antitrust laws and betrayed the trust of its customers, one must begin with Amazon Prime, the company’s first ever membership program, unveiled in February 2005.³ At the program’s inception, an annual

¹ *Amazon Net Worth 2006–2021* / AMZN, MACROTRENDS (last visited July 6, 2021), <https://www.macrotrends.net/stocks/charts/AMZN/amazon/net-worth>.

² Pamela N. Danziger, *Amazon’s Astounding Customer Loyalty Is Astounding*, FORBES (Jan. 10, 2018), <https://www.forbes.com/sites/pamdanziger/2018/01/10/amazons-customer-loyalty-is-astounding/?sh=f42c81511fe3>.

³ *Amazon.com Announces Record Free Cash Flow Fueled by Lower Prices and Free Shipping; Introduces New Express Shipping Program – Amazon Prime*, BUSINESS WIRE (Feb. 2, 2005) (accessed via LEXISNEXIS).

1 membership fee of \$79 provided Prime members with unlimited two-day shipping at no extra
2 cost and one-day shipping for \$3.99 per item.⁴

3 3. Amazon CEO Jeff Bezos touted Prime as “all-you-can-eat express shipping.”⁵ At
4 the time, Amazon’s annual revenues were \$8.49 billion⁶—only 2.2% of what they are today.
5 Bezos assured investors that, “[t]hough expensive for the Company in the short-term,” Prime
6 would pay off in the long-run because “it’s a significant benefit and more convenient for
7 customers. With Amazon Prime, there’s no minimum purchase to think about, and no
8 consolidating orders—two-day shipping becomes an everyday experience rather than an
9 occasional indulgence.”⁷

10 4. Since its inception, Amazon Prime has been “the linchpin of [the company’s]
11 growth strategy,” playing a large part in Amazon’s attaining control of about 65% to 70% of all
12 online marketplace sales in the United States,⁸ and resulting in singular customer loyalty from
13 Prime members,⁹ of which there are currently more than 140 million in the United States.¹⁰ The
14 loyalty of Amazon customers is astounding: 96% of Prime members are more likely to buy
15 products from Amazon than from other online retailers, and 89% of consumers who are *not*
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19 ⁴ *Id.*

20 ⁵ *Id.* (internal quotation marks omitted).

21 ⁶ Laurie J. Flynn, *In a Well-Worked Pattern, Amazon’s Revenue Rises and Its Profit Drops*, NY
22 TIMES, at C4 (Feb. 2, 2007) (accessed via LEXISNEXIS).

23 ⁷ *Id.* (internal quotation marks omitted).

24 ⁸ *Investigation of Competition in Digital Markets*, Majority Staff Report and Recommendations,
25 House Subcommittee on Antitrust, Commercial and Administrative Law of the Committee on
26 the Judiciary, at 255 (Oct. 6, 2020) [hereinafter House Subcommittee Report], *available at*
27 https://judiciary.house.gov/uploadedfiles/competition_in_digital_markets.pdf.

⁹ Danzinger, *supra* note 2.

¹⁰ *How Many People Have Amazon Prime*, 99 FIRMS (last visited July 4, 2021),
<https://99firms.com/blog/how-many-people-have-amazon-prime>.

1 Prime members are more likely to make a purchase on Amazon.com than on any other
2 e-commerce website.¹¹

3 5. The “Prime Badge,” which appears next to products on Amazon’s website that
4 are eligible for free, fast shipping to Prime members, conveys a powerful message to the
5 142.5 million American consumers who currently pay \$12.99 per month for Prime membership:
6 “Trust us. It’s authentic. It will get to your doorstep quickly, at no extra charge. You can buy it
7 with a click.”¹²

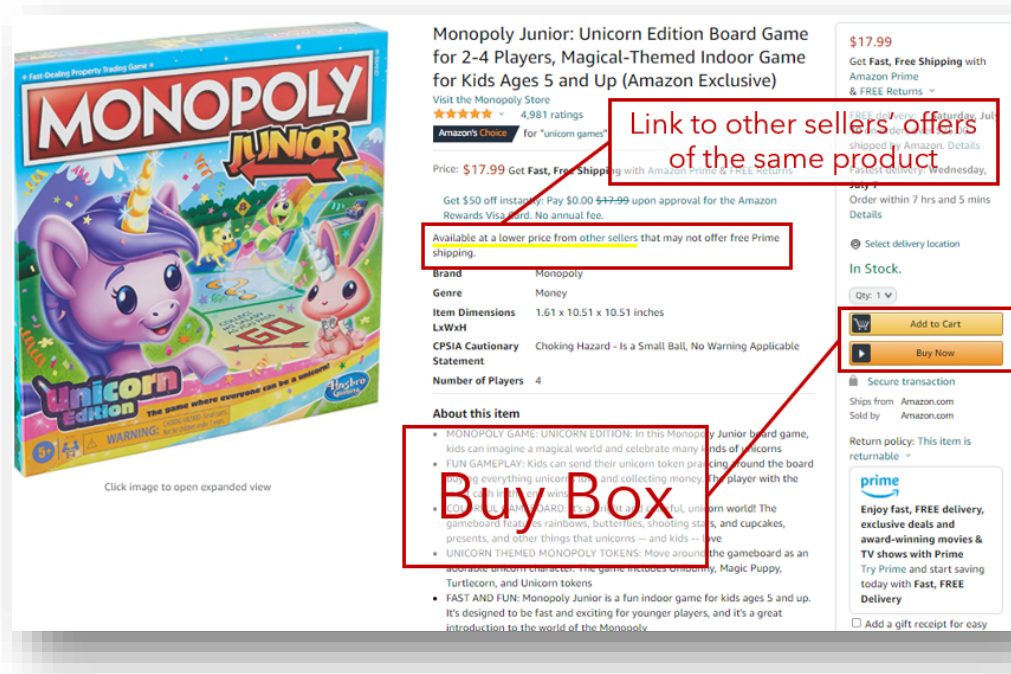


15 6. As with traditional brick-and-mortar retail businesses, the biggest factor in
16 running a successful business online is location, location, location. And Amazon has the most
17 valuable online real estate for the millions of Sellers who offer their products through
18

22 ¹¹ Kiri Masters, *89% Of Consumers Are More Likely To Buy Products From Amazon Than Other E-Commerce Sites: Study*, FORBES (Mar. 20, 2019), <https://www.forbes.com/sites/kirimasters/2019/03/20/study-89-of-consumers-are-more-likely-to-buy-products-from-amazon-than-other-e-commerce-sites/?sh=6471bf5b4af1>.

25 ¹² Ron Knox & Shaoul Sussman, *How Amazon Used the Pandemic to Amass More Monopoly Power*, THE NATION (June 26, 2020), <https://www.thenation.com/article/politics/amazon-bezos-pandemic-monopoly/>.

Amazon.com: the “Buy Box,” which is the section on the right side of an Amazon product detail page where customers can add a product to their cart or “buy now”:



7. The importance of the Buy Box to Sellers is evidenced by the fact that—rather than comparison shopping to see whether another Seller on Amazon’s website is offering a better deal on a product—90% of consumer purchases on Amazon’s website are made through the Buy Box.¹³ This is because consumers trust that the product offer placed in front of them on Amazon.com—namely, the offer in the Buy Box—is the best deal on that product.

8. Unfortunately, Amazon has abused the trust and loyalty of the many millions of Americans for whom the company’s website is the first and last stop for purchasing everything from a \$19.99 package of baby diapers to a \$4,999 digital camera.

¹³ Leanna Ziebak, *How to Win the Amazon Buy Box in 2021*, TINUITI (Mar. 25, 2020), <https://tinuiti.com/blog/amazon/win-amazon-buy-box/>.

1 9. Amazon expanded, and ultimately entrenched, its dominant market power in
2 online retail by sustaining losses for much of its first 20 years—losses that resulted from the
3 company’s strategy of engaging in below-cost pricing to engender extreme customer loyalty
4 and ensure that Amazon would become consumers’ one-stop-shop.¹⁴

5 10. But Amazon’s ambitions lay far beyond *just* being the largest online retailer in
6 the world. As Amazon’s market power in online retail grew, the company branched out to
7 become (among other things) a marketing platform, a delivery and logistics network, a payment
8 service, a credit lender, an auction house, a major book publisher, a producer of television and
9 films, a fashion designer, a hardware manufacturer, and a leading provider of cloud server
10 space and computing power.¹⁵

11 11. To drive its aggressive efforts to expand into—and dominate—these and other
12 markets, Amazon leveraged and exploited its most valuable asset: the immense brand loyalty of
13 its customers. In doing so, Amazon both violated the antitrust laws and harmed hundreds of
14 millions of consumers.

15 12. In 2006, just one year after launching its Prime membership program Amazon
16 launched Fulfillment by Amazon (“Fulfillment services” or “FBA”), a logistics service that
17 provides warehousing, packing, and shipping to third-party sellers (“Sellers”), who account for
18 over 50% of the items purchased through Amazon.com.¹⁶

19 13. From the inception of its Fulfillment services, Amazon’s goal was to dominate
20 the \$1.5 trillion-per-year shipping and logistics industry. Unlike e-commerce, however, the
21
22

23 ¹⁴ See Lisa M. Khan, *Amazon’s Antitrust Paradox*, 126 YALE L.J. 564, 747–53 (2017).

24 ¹⁵ Khan, *Amazon’s Antitrust Paradox*, *supra* note 14, at 754.

25 ¹⁶ Tugba Sabanoglu, *Percentage of paid units sold by third-party sellers on Amazon platform as*
26 *of 1st quarter 2021*, STATISTA (May 7, 2021), <https://www.statista.com/statistics/259782/third-party-seller-share-of-amazon-platform/>.

“logistics [industry was] filled with worthy competitors that ha[d] dominated the industry for a century”—FedEx, UPS, and the U.S. Postal Service.¹⁷

14. The question for Amazon was how to quickly gain customers for its Fulfillment services so that it could rapidly expand its logistics footprint.

15. The company’s answer to this question is emblematic of its ruthless and anticompetitive business strategy: Amazon decided to simply force Sellers to purchase its Fulfillment services.

16. This strategy was viable because of the immense power that Amazon has over Sellers. Of the 2.3 million active third-party Sellers from around the world, about 37%—or 850,000—of Sellers “rely on Amazon as their sole source of income.”¹⁸

17. The company’s power over Sellers stems from its complete control over whether a Seller’s product is even *shown* to an Amazon shopper.

18. Amazon exercises this control through the Buy Box: products offered by sellers with a Prime Badge are placed higher in Amazon’s search results and are generally the *only* products featured in the Buy Box, through which 90% of consumer purchases on Amazon.com are made.

19. To force Sellers to switch to its Fulfillment services, Amazon conditioned a Seller’s access to the Prime Badge—and with it, placement in the Buy Box—on a Seller’s purchasing Fulfillment by Amazon.

20. As documented in a report resulting from a year-long investigation by a U.S. House Subcommittee (“House Subcommittee Report”), Sellers need a Prime Badge to “maintain a favorable search result position, to reach Amazon’s more than 112 million Prime

¹⁷ Erica Pandey, *The race to dominate the \$1.5 trillion business of moving stuff*, AXIOS (May 17, 2019), <https://www.axios.com/amazon-race-dominate-logistics-shipping-ups-fedex-dhl-b652dbf0-abef-4505-9630-1107fdacb535.html>.

¹⁸ House Subcommittee Report, *supra* note 8, at 249.

members, and to win the Buy Box,”¹⁹ and purchasing “FBA is functionally the **only** way for sellers to get the Prime Badge for their product listings.”²⁰

21. In other words, Amazon has forced Sellers to buy its Fulfillment services by designing its Buy Box algorithm so that “[t]he variable that has the greatest impact on the Buy Box is the product’s fulfillment method. Since Amazon considers its fulfillment service to have perfect metrics across variables, using Fulfillment By Amazon (FBA) is the easiest way to increase your chances of winning the Buy Box.”²¹

22. Thus, if two Sellers—one of whom pays for Amazon’s Fulfillment services while the other doesn’t—offer the same product on Amazon.com, the Seller who pays Amazon for Fulfillment services will “win” the Buy Box and make the sale, even if the competing Seller offers a lower total price and faster, more reliable shipping.

23. In antitrust terms, Amazon’s forcing Sellers into purchasing its Fulfillment services constitutes an unlawful “tying arrangement.” Placement in the Buy Box is the “tying” product or service and Sellers are the “buyers.”²² Access to the Buy Box is completely controlled by Amazon, and Amazon’s algorithm assures that only products with the Prime Badge are offered through the Buy Box. Fulfillment by Amazon is the “tied” product or service, which Sellers must purchase to obtain access to the Buy Box. In short, “Amazon is tying the outcomes it generates for sellers using its retail platform to whether they also use its delivery business.”²³

¹⁹ House Subcommittee Report, *supra* note 8, at 288.

²⁰ House Subcommittee Report, *supra* note 8, at 287 (emphasis added).

²¹ Eyal Lanxner, *The Amazon Buy Box: How It Works for Sellers, and Why It’s So Important*, BIGCOMMERCE (last visited Mar. 15, 2021), <https://www.bigcommerce.com/blog/win-amazon-buy-box/>.

²² Technically, Amazon is limiting access to the Prime Badge. But the Prime Badge is what gains a Seller access to the Buy Box, where the sale is made.

²³ Khan, *Amazon’s Antitrust Paradox*, *supra* note 14, at 779.

24. Amazon's anticompetitive conduct harms Sellers because it permits Amazon to charge "increased fees for compulsory fulfillment ... services."²⁴ As one Seller reported in a letter sent to federal lawmakers in 2019, "Amazon raised logistics fees by 20% over the [previous] four years until they cost as much as **35% more** than competing services."²⁵

25. Amazon's violation of the antitrust laws also has injured and continues to injure Plaintiff and Class Members, who pay higher prices when shopping on Amazon.com than they would but for Amazon's unlawful conduct. The higher prices inflicted on Plaintiff and other consumers are a predictable and well-documented direct effect of Amazon's anticompetitive conduct—one that is known to Amazon and Sellers, but is hidden from Amazon's hundreds of millions of loyal customers.

26. Amazon's anticompetitive conduct directly leads to higher prices for Amazon.com shoppers through several mechanisms.

27. First, the algorithm that is the linchpin of Amazon's unlawful scheme gives the coveted Buy Box placement (the tying product) to products sold by Amazon and Sellers who use its Fulfillment services (the tied product), even when the identical product is offered for a lower total price and faster shipping by a Seller who controls its own handling and shipping—a practice that Amazon refers to as "Fulfillment by Merchant" or "FBM."

28. Because "[m]ost Amazon shoppers end up clicking 'add to cart' for the offer highlighted in the buy box"—again, 90% of purchases on Amazon.com are made through the Buy Box—consumers pay more than they would have absent Amazon's anticompetitive scheme to leverage its power over e-commerce to conquer the logistics market.

²⁴ House Subcommittee Report, *supra* note 8, at 292.

²⁵ Spencer Soper, *Amazon Accused of Forcing Up Prices in Antitrust Complaint*, BLOOMBERG NEWS (Nov. 8, 2019) (emphasis added), <https://www.bloomberg.com/news/articles/2019-11-08/amazon-merchant-lays-out-antitrust-case-in-letter-to-congress>.

29. Amazon's manipulative pricing is well documented. For example, a 2016 investigation by ProPublica tracked "250 frequently purchased products [on Amazon.com] over several weeks," and found that "[a]bout three-quarters of the time, Amazon placed its own products and those of companies that pay for its services in [the Buy Box] ***even when there were substantially cheaper offers available from others.***"²⁶

30. Second, because an offer from a Seller who pays for Fulfillment by Amazon "wins" the Buy Box over an offer from a non-FBA Seller who offers the identical product for a lower price and with faster delivery, price competition among third-party Sellers on Amazon.com is greatly reduced. With the price competition among Sellers most likely to be featured in the Buy Box significantly diminished, items in the Buy Box are priced higher than they would be but for Amazon's anticompetitive scheme. And because 90% of purchases on Amazon.com are made through the Buy Box, consumers pay higher prices than they would have absent Amazon's market manipulation.

31. Third, Amazon charges more for Fulfillment by Amazon than its competitors in the logistics industry do for comparable services,²⁷ and Sellers pass on a significant portion of this extra cost to consumers in order to meet their margins. As one Seller reported to federal lawmakers, using "Amazon's [Fulfillment] service forced him to boost prices by as much as 12% on more than 100 products he's been selling on Amazon for years."²⁸

32. Fourth, since many items on Amazon's website are sold by both Amazon and its Sellers, the higher prices charged by Sellers who use Amazon's Fulfillment services enable

²⁶ Julia Angwin & Surya Mattu, *Amazon Says It Puts Customers First. But Its Pricing Algorithm Doesn't*, PROPUBLICA (Sept. 20, 2016) (emphasis added), <https://www.propublica.org/article/amazon-says-it-puts-customers-first-but-its-pricing-algorithm-doesnt>.

²⁷ See, e.g., Soper, *Amazon Accused of Forcing Up Prices*, *supra* note 25 ("The merchant's letter says Amazon raised logistics fees by 20% over the past four years until they cost as much as 35% more than competing services.").

²⁸ Soper, *Amazon Accused of Forcing Up Prices*, *supra* note 25.

Amazon to price its products higher than it otherwise would have because its primary competitors—the Sellers on its platform—are charging higher prices as a result of Amazon’s unlawful leveraging of its market power in e-commerce to take over the logistics market.

33. Amazon is profiting handsomely from its unlawful tying scheme. Because a Seller’s revenues are directly tied to their purchasing Fulfillment by Amazon (effectively a prerequisite for a Seller to appear in the Buy Box), Amazon can and does charge Sellers supra-competitive prices for its Fulfillment services. And since Amazon’s unlawful conduct causes Sellers to increase prices, Amazon collects higher “referral fees”—in most cases, a percentage of the total sales price²⁹—from Sellers. In addition, the higher prices that Sellers must charge to pay for Fulfillment services and meet their margins allow Amazon to charge higher prices than it would but for its unlawful conduct.

34. The economic harm that Amazon’s scheme has inflicted on consumers is difficult to overstate. Approximately \$197 billion in products was sold *by Amazon alone* through Amazon’s website in 2020.³⁰ This does not include the products sold by Sellers, who in 2020 accounted for 52% of products sold on Amazon.com.³¹

35. Given that Amazon takes 30% of Sellers’ revenues in the form of fees³² and that these fees garnered the company \$80.46 billion dollars in U.S. sales in 2020,³³ consumers

²⁹ In most cases, the referral fees that Amazon collects from Sellers are a percentage of the total sales price. See *Selling on Amazon Fee Schedule*, AMAZON (last visited June 29, 2021), <https://sellercentral.amazon.com/gp/help/external/200336920>.

³⁰ Amazon.com, Inc. Form 10-K for Fiscal Year Ending on December 31, 2020.

³¹ Fareeha Ali, *What percentage of products on Amazon are sold by marketplace sellers?*, DIGITAL COMMERCE 360 (Apr. 29, 2021), <https://www.digitalcommerce360.com/2021/04/29/what-percentage-of-products-on-amazon-are-sold-by-marketplace-sellers/>.

³² Stacy Mitchell, Ron Know & Zach Freed, *Amazon’s Monopoly Tollbooth 3*, INSTITUTE FOR LOCAL SELF-RELIANCE (July 2020), available at https://ilsr.org/wp-content/uploads/2020/07/ILSR_Report_AmazonTollbooth_Final.pdf.

³³ Daniela Coppola, *Annual net revenue of Amazon from 2006 to 2020, by segment*, STATISTA (July 7, 2021), <https://www.statista.com/statistics/266289/net-revenue-of-amazon-by-region/>.

1 purchase approximately \$268 billion from third-party Sellers through Amazon.com last year.³⁴
 2 This brings the total that shoppers spent on Amazon.com in 2020 to approximately \$465
 3 billion—the \$197 billion spent on products sold by Amazon plus the \$268 billion spent on
 4 products sold by Sellers.

5 36. Amazon has forced the vast majority of Sellers to purchase its Fulfillment
 6 services. As a result, 73% of all Sellers now use Fulfillment by Amazon.³⁵ The Buy Box, through
 7 which 90% of purchases on Amazon.com are made, presents consumers with offers from
 8 Amazon or FBA Sellers.

9 37. The Seller who complained to federal lawmakers reported as much as a 12%
 10 increase in his prices as a result of Amazon's unlawful conduct. Assuming that, but for Amazon's
 11 anticompetitive conduct, the prices of items purchased through the Buy Box were on average
 12 higher by even a tenth of what this Seller reported (i.e., 1.2% higher)—a conservative estimate
 13 given that Amazon takes 30% Seller revenues in fees—**Amazon's violations of the antitrust**
 14 **laws overcharged consumers by approximately \$5 billion in 2020 alone**, and billions of dollars
 15 more over the preceding years.

16 38. Amazon's leveraging of its market power in e-commerce to attain dominance in
 17 the logistics market violates both Sections 1 and 2 of the Sherman Act (15 U.S.C. §§ 1, 2).

18 39. Amazon's tying arrangement is a *per se* violation of Section 1 of the Sherman Act
 19 because Amazon has significant—indeed, monopoly-level—power over the Prime Badge, the
 20 Buy Box, and e-commerce generally, and Amazon uses that power to force Sellers into
 21 purchasing Amazon's Fulfillment services.

22
 23
 24 ³⁴ \$80.46 billion ÷ 0.30 = \$268.2 billion.

25 ³⁵ House Subcommittee Report, *supra* note 8, at 288, 290 (stating that 73% of all Sellers use
 26 Amazon's Fulfillment services, even though many Sellers would prefer to use other logistics
 companies to warehouse, package, and ship their products).

40. Amazon's conduct also violates Section 2 of the Sherman Act because (i) Amazon has monopoly-level power in several markets—the U.S. online retail-goods market and the market for favorable Seller placement on the Amazon website (i.e., the granting of the Prime badge, which garners higher placement in search results and access to the Buy Box)—and (ii) Amazon has used that monopoly-level power to foreclose competition, to gain advantage, and to destroy competitors in the market for the warehousing, packing, and shipping of retail goods to consumers.

41. In sum, Amazon's unlawful use of its monopoly-level power has given it an edge in the logistics market, forced Sellers to pay supra-competitive prices for Fulfillment services, and increased prices for Plaintiff and other consumers who shop on Amazon.com. Amazon's unlawful tying scheme harms hundreds of thousands of businesses and hundreds of millions of consumers. The only winner is Amazon, which earns billions as a result of its uncompetitive conduct while continuing to gain economic power in all markets it enters.

II. PARTIES

42. Plaintiff Angela Hogan is a natural person and a citizen of the State of Illinois. Ms. Hogan has had an Amazon Prime membership for the majority of the past seven years. During that time, she has made numerous purchases through Amazon.com. Ms. Hogan made her purchases almost exclusively through the Buy Box. She purchased items from Amazon and third-party Sellers, and the items she purchased from the Buy Box were generally shipped by Amazon's Fulfillment services. In the past year alone, Ms. Hogan has made dozens of purchases through Amazon.com, including but not limited to, purchases of skin care products, shampoo, consumer electronics, clothing, children's toys, child-proof cabinet locks, stroller accessories, bedding, kitchen supplies, eating utensils, drinkware, skateboarding equipment, and jewelry.

1 Ms. Hogan was injured by Amazon because, as a direct result of Amazon's anticompetitive
2 actions, she was overcharged for the numerous items she purchased through the Buy Box.

3 43. Defendant Amazon.com, Inc. is a Delaware corporation with a principal place of
4 business at 410 Terry Avenue North, Seattle, Washington 98109-5210.

5 6 **III. JURISDICTION AND VENUE**

7 44. This action arises under Sections 1 and 2 of the Sherman Act (15 U.S.C. §§ 1, 2),
8 Section 4 of the Clayton Act (15 U.S.C. § 15(a)), and Section 16 of the Clayton Act (15 U.S.C.
9 § 26). Plaintiff seeks damages for her injuries, as well as for injuries suffered by Class Members,
10 resulting from Amazon's anticompetitive conduct. Plaintiff also seeks an injunction to prohibit
11 Amazon from continuing its unlawful conduct. This Court has subject matter jurisdiction under
12 28 U.S.C. § 1331 (federal question), 28 U.S.C. § 1332 (diversity), 28 U.S.C. § 1337(a) (antitrust),
13 and 15 U.S.C. § 15 (antitrust).

14 45. Venue is proper in this District under 28 U.S.C. § 1391(b) and (c) because
15 Defendant Amazon maintains its corporate headquarters and principal place of business in this
16 District, transacts business within this District, and carries out interstate trade and commerce in
17 this district. Venue also is appropriate in this District under Section 12 of the Clayton Act, 15
18 U.S.C. § 22 (nationwide venue for antitrust matters).

IV. FACTUAL ALLEGATIONS

A. Unchecked Growth: It's Always Day 1 at Amazon³⁶

1. Amazon's Prime Strategy of Losing Money to Make Money

46. Amazon is a behemoth in numerous markets: e-commerce, consumer electronics, television and film production, groceries, cloud services, book publishing, and logistics.³⁷ In 2020 alone, Amazon's revenues were more than \$386 billion, from which Amazon reaped a profit of \$21.3 billion.³⁸

47. As of late 2020, Amazon had a 50% or higher share of U.S. retail e-commerce.³⁹ Over the past 5 years, Amazon's share of U.S. retail e-commerce has grown an average of 8% per year.⁴⁰ If Amazon keeps gaining market share at this rate for the next 5 years—and there is no indication that Amazon's rapacious growth is slowing down—the company will control **73.5% of the U.S. retail e-commerce market by 2026.**

48. How is this possible, given that during Amazon's first 20 years in business, Amazon "generated a positive net income in just over half of its financial reporting quarters," and even in the profitable quarters, "its margins were razor-thin"?⁴¹

³⁶ In his first letter to shareholders in 1997, Jeff Bezos wrote, "this is Day 1 for the Internet and, if we execute well, for Amazon.com." Jeff Bezos, *Amazon's original 1997 letter to shareholders* (last visited July 8, 2021), <https://www.aboutamazon.com/news/company-news/amazons-original-1997-letter-to-shareholders>. "Day 1" means "energy and dynamism"—"mak[ing] high-quality, *high-velocity* decisions." Jeff Bezos, *2016 Letter to Shareholders* (last visited July 8, 2021), <https://www.aboutamazon.com/news/company-news/2016-letter-to-shareholders>. In contrast, "Day 2 is stasis. Followed by irrelevance. Followed by excruciating, painful decline. Followed by death. And that is why it is always Day 1." *Id.* (internal quotation marks omitted).

³⁷ House Subcommittee Report, *supra* note 8, at 247.

³⁸ *Amazon Company Profile*, FORTUNE 500 (last visited June 29, 2021), <https://fortune.com/company/amazon-com/fortune500/>.

³⁹ House Subcommittee Report, *supra* note 8, at 254.

⁴⁰ Stephanie Chevalier, *Projected retail e-commerce GMV share of Amazon in the United States from 2016 to 2021*, STATISTA (July 7, 2021), <https://www.statista.com/statistics/788109/amazon-retail-market-share-usa/>.

⁴¹ Khan, *Amazon's Antitrust Paradox*, *supra* note 14, at 747.

49. As Lisa Khan, now the Chair of the FTC, wrote in her seminal article *Amazon's Antitrust Paradox*, Amazon established its "dominance as an online platform thanks to two elements of its business strategy: [i] a willingness to sustain losses and invest aggressively at the expense of profits, and [ii] integration across multiple business lines."⁴²

50. By 1997, it was clear from Bezos's own statements that "the premise of Amazon's business model was to establish scale," and "[t]o achieve scale, the company prioritized growth":⁴³

[Interviewer]: In your prospectus you say, "The Company's view ... is that it will incur substantial losses for the foreseeable future."

Bezos: We're not just covering ourselves. We're disclosing the facts of the situation. We're going to be unprofitable for a long time. And that's our strategy.

[Interviewer]: Presumably, at some point you probably don't want to be showing a loss.

Bezos: Long term, the only way companies generate value is by making profits.

[Interviewer]: Are there things that need to happen for you to reach that point?

Bezos: Only one. *The key thing is sales growth.*

[Interviewer]: *But your sales must grow faster than what you spend to get them, right?*

Bezos: *No, it's not the rate of growth. It's achieving a certain scale.*⁴⁴

⁴² Khan, *Amazon's Antitrust Paradox*, *supra* note 14, at 746–47.

⁴³ Khan, *Amazon's Antitrust Paradox*, *supra* note 14, at 749.

⁴⁴ Jeffrey L. Seglin, *Hot strategy: 'Be unprofitable for a long time,'* ABI/INFORM (Sept. 1, 1997) (accessed via LEXISNEXIS) (emphasis added).

1 51. As Bezos's statements show, "aggressive investing would be key [to Amazon's
2 success], even if that involved slashing prices or spending billions on expanding capacity, in
3 order to become consumers' one-stop-shop."⁴⁵

4 52. Enter Amazon Prime. While the initial benefit of Prime membership was
5 unlimited two-day shipping, since the program's inception in 2006, Amazon has bundled in
6 numerous other benefits, such as special deals and discounts, 2-hour grocery delivery through
7 Whole Foods Market and Amazon Fresh, unlimited streaming of movies and TV shows through
8 Prime Video, access to over two million songs through Prime Music, unlimited photo storage
9 through Amazon Photos, and free two-day delivery and discounts when filling a medication
10 prescription through Amazon Pharmacy.⁴⁶

11 53. Amazon did not make money from its Prime program, but the company was
12 "willing to lose hundreds of millions of dollars a year on" Prime "because the service create[d]
13 loyalty to the company."⁴⁷ As an Amazon employee who worked on Prime explained: "It was
14 never about the \$79. It was really about changing people's mentality ***so they wouldn't shop***
15 ***anywhere else.***"⁴⁸

16 54. Amazon's strategy of operating the Prime program at a loss paid off, generating
17 extraordinary customer loyalty. One 2020 survey of American consumers found that, despite
18 24% of respondents "hav[ing] negative feelings about Amazon's impact on the retail industry,"
19 47% of Americans nonetheless "do at least a quarter of their shopping on Amazon," and 23% of
20
21

22 ⁴⁵ Khan, *Amazon's Antitrust Paradox*, *supra* note 14, at 749.

23 ⁴⁶ Zoe Malin, *What is Amazon Prime? Membership benefits, prices and more*, NBC NEWS
24 (June 22, 2021), <https://www.nbcnews.com/shopping/amazon-prime-day/amazon-prime-benefits-cost-n1269672>.

25 ⁴⁷ Steve Woo, *Amazon 'Primes' Pump for Loyalty*, WALL STREET JOURNAL (Nov. 14, 2011),
<https://www.wsj.com/articles/SB10001424052970203503204577036102353359784>.

26 ⁴⁸ Khan, *Amazon's Antitrust Paradox*, *supra* note 14, at 752–53 (citation omitted).

respondents “buy more than half of all their goods on the site.”⁴⁹ Moreover, the survey showed that “[f]ast and free shipping [i.e., Prime shipping] is far and away the top reason people shop at Amazon, selected by 80% of respondents.”⁵⁰

55. Loyalty to Amazon is especially strong among Prime members, who account for the vast majority of sales on Amazon.com.⁵¹ As the House Subcommittee Report found, Prime members are so loyal that they are not sensitive to price increases:

Once Prime members pay the upfront annual membership fee, they are likely to concentrate their online purchases with Amazon As one market participant observed, “Prime members will continue to use Amazon and not switch to competing platforms, **despite higher prices and lower-quality items on Amazon** compared to other marketplaces, **and despite recent increases in the price of a Prime membership.**”⁵²

56. This is in large part because consumers trust that Amazon is giving them not only the best shipping but also the best price:

Amazon loyalists shop on Amazon.com trusting that they are getting a bargain. . . . [I]t’s this perception of low pricing that helps make shopping

⁴⁹ *New Consumer Survey from Convey Reveals Mixed Feelings About Amazon – Even As Fast, Free Shipping Proves Irresistible*, BUSINESS WIRE (Feb. 5, 2020) (emphasis added) <https://www.businesswire.com/news/home/20200205005457/en/New-Consumer-Survey-from-Convey-Reveals-Mixed-Feelings-About-Amazon-%E2%80%93-Even-As-Fast-Free-Shipping-Proves-Irresistible>.

⁵⁰ *Id.*

⁵¹ Most people who purchase items through Amazon are Amazon Prime members, see Tugba Sabanoglu, *Number of Amazon Prime users in the United States from 2017 to 2022*, STATISTA (Dec. 1, 2020) (showing that there were 142.5 million Prime members in United States in 2020), and Prime members also account for the vast majority of sales through Amazon, “spend[ing] an average of \$1,400 annually on Amazon, versus \$600 [spent annually by] non-members.” House Subcommittee Report, *supra* note 8, at 260.

⁵² House Subcommittee Report, *supra* note 8, at 260 (emphasis added);

on Amazon almost instinctual to many consumers. It's this perception that keeps Amazon shoppers from checking other sites for lower pricing before hitting the "Place Your Order" button. It makes retail shoppers check their Amazon app before heading to the register. It's enough to convince folks to make purchases with just an Alexa voice command or a Dash button-push without concern for how little visibility they have into actual market pricing.⁵³

2. The Buy Box Trains Consumers to Click Without Thinking

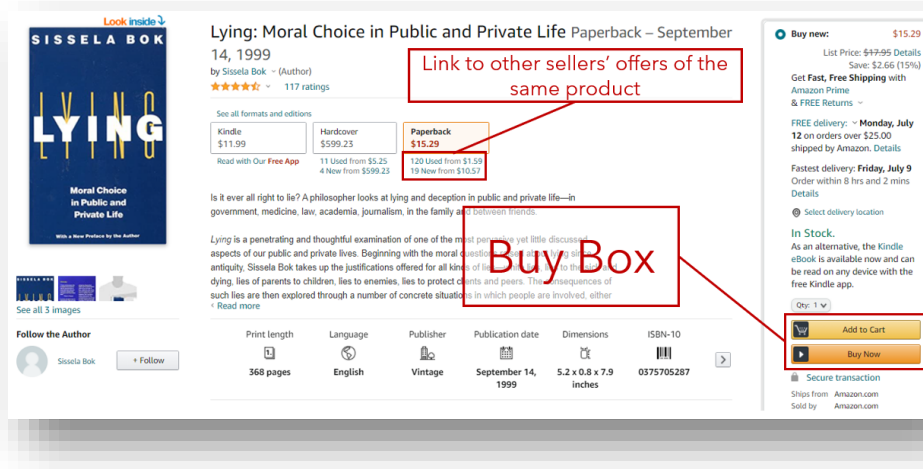
57. Consumers' trust in Amazon extends to the Buy Box.

58. Amazon's e-commerce platforms allows multiple Sellers to offer the same product; in some cases Amazon offers the product as well.⁵⁴ The Buy Box enables one-stop single-click shopping, eliminating the need for consumers to comparison shop.

⁵³ Jake Fishman, *Amazon, the Price Perception Leader*, GAP INTELLIGENCE (Sept. 7, 2017), <https://www.gapintelligence.com/blog/amazon-com-the-price-perception-leader/>.

⁵⁴ House Subcommittee Report, *supra* note 8, at 249.

59. When a consumer clicks on a link to a product on Amazon's site, the consumer is taken to the product page, and an algorithm controlled by Amazon "chooses a single seller from all the vendors offering that product to display as the featured offer in the 'Buy Box':⁵⁵



60. Amazon Marketplace—the market through which third party Sellers offer their goods—is so well integrated into Amazon.com [that] a lot of customers don't even realize they are [sometimes] purchasing from third party sellers" when they make a purchase through the Buy Box.⁵⁶

61. Because 90% of consumer purchases on Amazon's website are made through the Buy Box,⁵⁷ being featured in the Buy Box is extremely important to Sellers.⁵⁸

⁵⁵ House Subcommittee Report, *supra* note 8, at 249.

⁵⁶ Sophia Spiridakis, *What Is Amazon Marketplace? Everything You Need to Know About the Platform*, SELLER'S CHOICE (Mar. 20, 2020), <https://www.sellerschoice.digital/blog/what-amazon-marketplace>; see also Dave Hamrick, *How to Win the Amazon Buy Box*, JUNGLE SCOUT (Jan. 4, 2021) ("Ultimately, the Buy Box facilitates a low-friction sale on Amazon by enabling shoppers to make their purchase quickly and easily, within just two or three steps. But, what most consumers don't realize is that the Buy Box is separate from the listing itself and sellers compete for ownership of the widget."), <https://www.junglescout.com/blog/how-to-win-the-buy-box/>.

⁵⁷ Ziebak, *How to Win the Amazon Buy Box in 2021*, *supra* note 13.

⁵⁸ Ziebak, *How to Win the Amazon Buy Box in 2021*, *supra* note 13.

Amazon generates over \$250 billion in sales every year. Of those conversions, over 90% occur using Amazon's buy box.

If you want to increase your Amazon sales, winning the buy box on the product detail page is pivotal. Retailers featured on Amazon's buy box sell more products. We all know this.

62. Another analyst provides a succinct yet comprehensive statement of the value of the Buy Box to Sellers:⁵⁹

Why is the Buy Box important for Amazon sellers?

There are two main reasons why you should be concerned about the Buy Box.

1. Owning the Buy Box increases your chances of making a sale.

Nearly all Amazon purchases are made through the Buy Box, as it is the first 'call to action' shoppers see.

However, even though the Buy Box gives information on who is selling and fulfilling the product, it's unlikely that these factor into a customer's decision to buy.

The convenience of the Buy Box's placement is often enough to generate a sale.

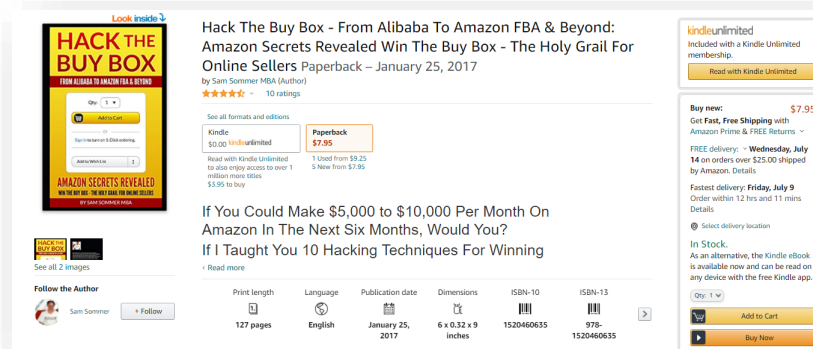
2. If you own the Buy Box, you can create Amazon PPC ads.

Amazon PPC (pay-per-click) allows sellers to bid on prices of clicks for certain keywords, and sellers who control the Buy Box can create sponsored listings for the product through Amazon PPC.

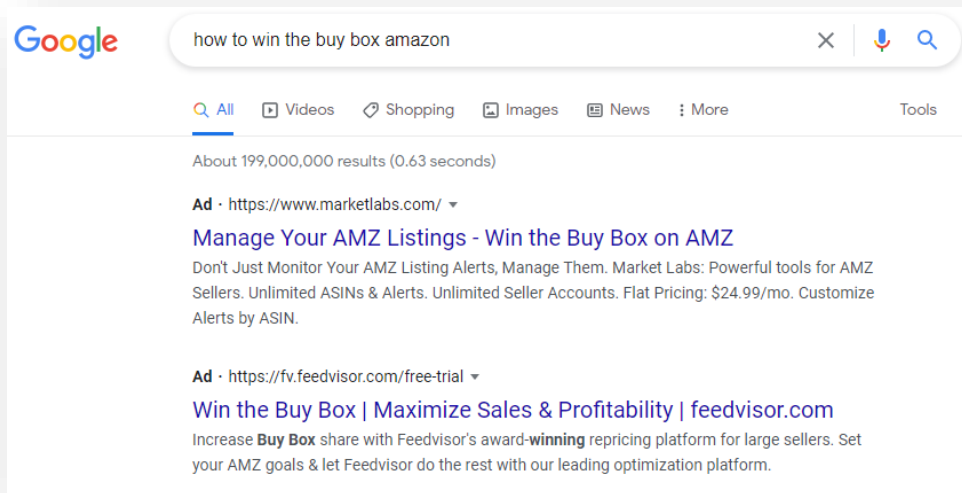
But, if you do *not* own the Buy Box — even if it is on your own listing — you can't create ads for the product.

⁵⁹ Dave Hamrick, *How to Win the Amazon Buy Box*, *supra* note 56.

63. The importance of “winning the Buy Box” to a Seller’s bottom line cannot be overstated. The advantage to a Seller of their product appearing in the Buy Box is so well known that books have been written on the topic:



64. Thousands if not millions of blog posts and articles analyze the Buy Box or give Sellers tips on how to win it. A Google search for “how to win the buy box Amazon” yields nearly 200 million results:



65. So how does Amazon's algorithm determine which Seller wins the Buy Box?

66. Amazon represents that, to win the Buy Box, a Seller must (i) "have a Professional selling account"⁶⁰ (ii) "[p]rice [its] items competitively," (iii) "[o]ffer faster shipping and free shipping," (iv) "[p]rovide great customer service," and (v) "[k]eep stock available."⁶¹

67. Conspicuously missing from Amazon's list is the most important factor for winning the Buy Box: a Seller's paying Amazon for its Fulfillment services.

B. Fulfillment by Amazon: How to Win Markets and Influence Sellers

68. As stated in the Introduction, from its inception Amazon's aspirations were never constrained to being the largest online book retailer or even the largest retailer. From the beginning, Amazon's goal was to dominate every sector of the U.S. economy.

69. Amazon's modus operandi for achieving this goal is illustrated by its strategy for building a logistics empire:

- (i) Invest heavily in online retail, operating at a loss to quickly achieve scale.
- (ii) Undercut competitors' prices and offer free shipping through Prime to engender customer loyalty and make Amazon the consumer's one-stop-shop.
- (iii) Once scale and customer loyalty are attained, "leverage[] its dominance over online shopping and its captive audience of sellers to rapidly become a huge player in package delivery" and

⁶⁰ *Featured Offer eligibility*, AMAZON SELLER CENTRAL (last visited July 7, 2021), https://sellercentral.amazon.com/gp/help/external/200418100?language=en-US&ref=efph_200418100_cont_201687550.

⁶¹ *Becoming the Featured Offer*, AMAZON SELLER CENTRAL (last visited July 7, 2021), https://sellercentral.amazon.com/gp/help/external/help.html?itemID=201687550&language=en-US&ref=efph_201687550_cont_37911.

“finance[ing] the necessary infrastructure on the backs of
sellers.”⁶²

70. Amazon’s business strategy echoes Archimedes’ statement that, given the right lever and “a firm place to stand,” he could “move the earth.”⁶³

71. The first two steps of Amazon’s strategy had been implemented by 2006, when Amazon launched Fulfillment by Amazon, its logistics business which provides warehousing, packing, and shipping services.

72. Amazon touted its Fulfillment services as a boon for both consumers and “small and medium-sized” Sellers:

“We created Fulfillment by Amazon because it is good for Amazon.com customers, and therefore, great for our third-party sellers,” said Joe Walowski, Product Manager, Fulfillment by Amazon. “With membership in Amazon Prime growing every day, more and more Amazon.com customers want a great deal on shipping and to receive their orders quickly. Fulfillment by Amazon makes it possible for sellers to offer Amazon.com customers this convenience.”⁶⁴

73. In the early days of Fulfillment by Amazon, there were indications that some Sellers felt that they were benefiting from Amazon’s Fulfillment services.⁶⁵

⁶² Mitchell, et al., *Amazon’s Monopoly Tollbooth*, *supra* note 32, at 8.

⁶³ ENCARTA BOOK OF QUOTATIONS 31 (2000).

⁶⁴ *Amazon Launches New Services to Help Small and Medium-Sized Businesses Enhance Their Customer Offerings by Accessing Amazon’s Order Fulfillment, Customer Service, and Website Functionality*, BUSINESS WIRE (Sept. 19, 2006) (accessed via LEXISNEXIS).

⁶⁵ See generally Brad Stone, *Sold on eBay, Shipped by Amazon.com*, THE NEW YORK TIMES, at C-1 (Apr. 27, 2007) (accessed via LEXISNEXIS) (“The program has some enthusiastic early customers. Barry Mark, who runs Treebeard Books from his home in Palm Beach County, Fla., buys surplus books and sells them on Amazon and other sites. Since he signed up for Fulfillment by Amazon last September, he says that his sales have jumped more than 30 percent, and a third of the

74. But Sellers' excitement about Amazon's Fulfillment services was short-lived as it became clear that Amazon planned to build its logistics empire on the backs of Sellers in two ways.

75. First, Amazon conditioned Sellers' ability to obtain a Prime Badge—and with it, the coveted Buy Box placement—on a Sellers' purchasing Amazon's Fulfillment services.

76. Second, once Sellers were completely reliant on Amazon for logistics, Amazon continually increased the fees that Sellers paid for Fulfillment services in order to fund its expansion in the logistics market.

1. Amazon ties Sellers' access to the Buy Box on their paying Amazon for its Fulfillment services.

77. Amazon's tying scheme—expanding its logistics business by forcing Sellers to pay for Fulfillment by Amazon as a condition of gaining access to the Buy Box—has long been known to industry insiders and analysts, but consumers have for the most part remained in the dark.

78. The tie between a Seller's offer being listed in the Buy Box (which requires that the Seller have a Prime Badge) and Fulfillment by Amazon also is well known to lawmakers. As the House Subcommittee Report puts it:

There is a strong link between Amazon Marketplace and Fulfillment by Amazon (FBA), Amazon's paid logistics service. Amazon uses its dominance in each of these markets to strengthen and reinforce its position in the other.

Amazon's FBA program combines warehousing, packing, and shipping services, and most importantly, access to Prime customers.

orders that come in are from members of Amazon Prime, the company's premium discount shipping program.”).

1 ...

2 FBA is functionally the **only** way for sellers to get the Prime Badge for
3 their product listings.⁶⁶

4 79. Numerous articles and blog posts (some by Sellers themselves) provide support
5 for the House Subcommittee Report's conclusion that Amazon exercises its market power in
6 e-commerce to force Sellers to pay for its Fulfillment services:

7 (i) "The variable that has the greatest impact on the Buy Box is the
8 product's fulfillment method. Since Amazon considers its fulfillment
9 service to have perfect metrics across variables, using Fulfillment By
10 Amazon (FBA) is the easiest way to increase your chances of winning the
11 Buy Box."⁶⁷

12 (ii) "Amazon favours FBA sellers, by making it easier to win the buy box if
13 you use their distribution network."⁶⁸

14 (iii) "The simplest way to sell on Amazon Prime is to join Amazon FBA, a
15 highly automated and powerful fulfillment network. You send your
16 product inventory to Amazon, and they store it in their warehouses.
17 When a customer places an order through your listing, Amazon picks it,
18 packs it, and ships it. Once your products are in FBA, they automatically
19 get the Prime Badge."⁶⁹

20
21
22 ⁶⁶ House Subcommittee Report, *supra* note 8, at 287 (emphasis added).

23 ⁶⁷ Lanxner, *The Amazon Buy Box*, *supra* note 21.

24 ⁶⁸ *Hacking the Buy Box – Understanding Amazon's Buy Box Eligibility & Algorithm*, MUSEMINDED
(Dec. 3, 2019), <https://museminded.com/how-to-win-the-amazon-buy-box/>.

25 ⁶⁹ Michael Burns, *How to Sell on Amazon Prime: 3 Ways to Get the Prime Badge*, WEBRETAILER
26 (Apr. 29, 2020) (emphasis added), <https://www.webretailer.com/b/how-to-sell-on-amazon-prime/>.

(iv) “When you’re FBM [fulfilled by merchant], you’re not eligible for the Amazon Prime Badge, which is tied directly to Amazon’s organic ranking algorithm.”⁷⁰

(v) “The easiest way to sell Amazon Prime is to use FBA as your fulfillment method. Regardless of your business model, by joining Amazon as an FBA seller your products will automatically be considered for Amazon Prime. ... From a ready-to-buy customer base to an increased chance of winning the Buy Box, there are many benefits to selling Amazon Prime.”⁷¹

80. The 2020 House Subcommittee Report presents further compelling evidence that Sellers were coerced by Amazon into purchasing Fulfillment services to gain access to the Buy Box, even when the Sellers found Amazon’s Fulfillment services to be of *lower quality* than the warehousing, packing, and shipping services offered by competitors:

(i) “One third-party seller provided the Subcommittee with anecdotal evidence that Amazon favors sellers who participate in Amazon’s fulfillment program over sellers who do not. The seller set up an experiment where he sold the same product, one self-fulfilled and the other fulfilled through FBA, and ran different test cases. The seller found that ‘Even when the consumer price of the self-fulfilled order was reduced and sold for a lower price (7% lower) than the FBA offer, the FBA still “won” the “Buy Box.”’ The seller indicated that, without this favorable treatment for FBA, they would not choose to use FBA, as

⁷⁰ Nick Cotter, *Amazon FBM and Seller Fulfilled Prime (SFP): How-to Guide*, TINUITI (June 16, 2020), <https://tinuiti.com/blog/amazon/amazon-fbm/>.

⁷¹ Regan McPhee, *How to sell on Amazon Prime in 2021*, JUNGLESCOUT (May 27, 2020), <https://www.junglescout.com/blog/how-to-sell-on-amazon-prime/>.

they found **Amazon’s fulfillment service was often slower and less reliable than self-fulfillment.**”⁷²

(ii) “One third-party seller told Subcommittee staff, ‘We use both FBA and self-fulfillment, **all of our negative comments are on items shipped through FBA.**’”⁷³

(iii) “A competing online marketplace described how Amazon effectively forcing sellers into its FBA program makes it more difficult to compete with Amazon for sellers It ... explained that because of Amazon’s dominance in online commerce, ‘Even sellers who sell on other marketplaces are pushed into FBA, because it is the only practicable way to obtain sales on the Amazon marketplace.’”⁷⁴

81. During his July 2020 testimony before the House Subcommittee, Amazon’s CEO Jeff Bezos all but admitted that placement in the Buy Box is tied to a Sellers’ purchase of Amazon’s Fulfillment services:

Rep. Scanlon: “Okay, so we’ve got fulfillment by Amazon. And a year ago, we asked whether a merchant who was enrolled in Fulfillment By Amazon, also known as FBA, is a factor in whether they can be awarded the Buy Box. And at that time, Amazon said no. But the evidence is indicating, and your own documents are showing, that being enrolled in that program is a major factor, and **it effectively forces sellers to pay for fulfillment services from Amazon if they want to make sales.** Mr. Bezos, has Amazon’s Buy Box algorithm ever favored third party sellers who buy fulfillment services from Amazon over other sellers?”

⁷² House Subcommittee Report, *supra* note 8, at 289–90.

⁷³ House Subcommittee Report, *supra* note 8, at 290.

⁷⁴ House Subcommittee Report, *supra* note 8, at 290.

Jeff Bezos: “I think effectively the Buy Box, directly or indirectly, I’m not sure if it’s direct, but indirectly, **I think the Buy Box does favor products that can be shipped with Prime.**”⁷⁵

82. Indeed, before its unlawful practices came under scrutiny, Amazon openly touted the fact that purchasing Fulfillment services from Amazon gave Sellers an advantage. From February 2013 through December 2015, Amazon proudly proclaimed on its website: “Because most FBA listings are ranked without a shipping cost, you get an edge when competing!”⁷⁶

83. Amazon’s anticompetitive tying scheme to force Sellers to pay for its Fulfillment services has been wildly successful: approximately 85% of the top 10,000 Amazon Sellers—and 73% of Sellers worldwide—use FBA.⁷⁷

2. Amazon’s Seller Fulfilled Prime program illustrates the company’s anticompetitive double standard.

84. In 2015, Amazon did introduce an ostensible way for Sellers to gain access to the Buy Box *without* paying for Fulfillment by Amazon. The company called the program “Seller Fulfilled Prime,” but the program turned out to be no more than a fig leaf that failed to conceal Amazon’s scheme from Sellers and regulators.

85. Nominally, Seller Fulfilled Prime gave Sellers a chance to obtain a Prime Badge and access to the Buy Box *without* paying for Fulfillment by Amazon.⁷⁸

⁷⁵ *Big Tech Antitrust Hearing Full Transcript July 29*, REV (July 29, 2020) (emphasis added), <https://www.rev.com/blog/transcripts/big-tech-antitrust-hearing-full-transcript-july-29>.

⁷⁶ Angwin & Mattu, *Amazon Says It Puts Customers First*, *supra* note 26 (internal quotation marks omitted).

⁷⁷ House Subcommittee Report, *supra* note 8, at 288, 290.

⁷⁸ Andrew Foot, *FBA vs FBM: Should You Opt for Amazon Fulfillment Services or Use Your Own Resources?*, NEWSTEX BLOG (Nov. 1, 2019) (accessed via LEXISNEXIS).

86. Practically, however, “only a very small percentage of sellers could meet the onerous eligibility requirements for Seller Fulfilled Prime.”⁷⁹ Those eligibility requirements include, among other things (i) that “99% of orders must be shipped on time and less than 0.5% cancelled,”⁸⁰ and (ii) “an on-time delivery rate of 98.5 percent.”⁸¹

87. These requirements are so stringent that ***Amazon itself was incapable of achieving them***. The share of packages purchased directly from Amazon that were not delivered on time went from 4.6% in 2017 to 8.6% in 2018 to an astounding **16.6% in 2018**.⁸²

88. Thus, it was evident from its inception that Seller Fulfilled Prime was an anticompetitive sham. In addition to Amazon being unable to meet the criteria it established for Sellers, Amazon threatened to revoke the Prime status of some Sellers who used Seller Fulfilled Prime “unless they switched from buying postage from the U.S. Postal Service to buying it from Amazon, often at higher rates.”⁸³

89. In February 2019, “Amazon stopped allowing new sellers to sign up” for Seller Fulfilled Prime.⁸⁴

3. Amazon taxes Sellers to fund the rapid expansion of its logistics business.

90. Because Sellers’ access to the Buy Box is conditioned on their purchasing Amazon’s Fulfillment services, Amazon is able to charge Sellers supra-competitive fees for Fulfillment by Amazon. These fees operate as a tax that Amazon uses to fund its foray into the logistics industry and to cover losses in its other parts of its business.

⁷⁹ House Subcommittee Report, *supra* note 8, at 287.

⁸⁰ Foot, *FBA vs FBM*, *supra* note 78.

⁸¹ Mitchell, et al., *Amazon’s Monopoly Tollbooth*, *supra* note 32, at 8.

⁸² Rachel Premack, *Amazon is moving away from the USPS and UPS for its in-house delivery network — but the ‘sloppier’ system may be delaying your packages (AMZN, UPS)*, BUSINESS INSIDER (July 3, 2019), <https://markets.businessinsider.com/news/stocks/amazon-late-packages-compared-to-fedex-ups-usps-shipping-2019-7>.

⁸³ Mitchell, et al., *Amazon’s Monopoly Tollbooth*, *supra* note 32, at 8.

⁸⁴ Mitchell, et al., *Amazon’s Monopoly Tollbooth*, *supra* note 32, at 8.

1 91. As one logistics consultant explained, the only reason for a Seller to pay for
2 Amazon's Fulfillment services is because they are being coerced to do so:

3 On a dollars and cents side, [Fulfillment by Amazon is] not that
4 competitive. ... I'd recommend Amazon if they were really good on price,
5 but they're not. If it weren't for the algorithm, if it weren't for the fifty-
6 plus pressure points that Amazon is placing on the business, FBA
7 wouldn't be attractive.⁸⁵

8 92. Amazon's power in the e-commerce market has allowed it to sharply raise the
9 fees for its Fulfillment services over time. The company's revenues from its logistics business
10 grew from approximately \$3 billion in 2014 to \$29 in 2019.⁸⁶

11 93. The increase in revenue from Amazon's Fulfillment services is primarily driven by
12 the steep increase in the fees charged by the company, not an increase in the number of Sellers
13 who pay for Fulfillment by Amazon:

14 Between 2013 and 2019, the standard rate for storing inventory in
15 Amazon's warehouses during off-peak months rose **67 percent**. For the
16 peak months of October through December, the rate soared by
17 **300 percent**. Storage rates for standard-sized items (those under 20
18 pounds and within certain dimensions) are now 75 cents per cubic foot
19 per month during the first part of the year and \$2.40 during the peak
20 season. **Amazon's storage fees are much higher than those of its**
21 **competitors**, according to several sources. ...

22 The prices Amazon charges to pack and ship an item have likewise risen.

23 ... Prices across the board went up [between 2013 and 2020]. The size of
24

25 ⁸⁵ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 8.

26 ⁸⁶ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 8.

1 the increase varied widely, but the median increase for an item was 55
 2 percent.⁸⁷

3 94. For a wide variety of products, the shipping fees Amazon charges Sellers who use
 4 its Fulfillment services increased by more than 100% from 2013 to 2020, and the storage fees
 5 increased by **200%** or more during the same period:⁸⁸

22 ⁸⁷ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 8; *see also* Stacy Mitchell,
 23 *Amazon Doesn't Just Want to Dominate the Market – It Wants to Become the Market*, THE
 24 NATION (Feb. 15, 2018) (accessed via LEXISNEXIS) (As more third-party sellers have agreed to sign
 25 up for these services, Amazon has repeatedly raised its fees, with fulfillment fees rising [in
 26 2018] by as much as 14 percent for standard-size items (and more for oversize goods), on top of
 similar increases in 2017.”).

⁸⁸ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 11.

| Product | Fulfillment Fees (for shipping 1 item) | | | | Storage Fees (for 1 item stored for 2 months) | | | |
|--------------------------|--|--------|--------|------------------|---|-------|-------|------------------|
| | 2013 | 2016 | 2020 | Change 2013-2020 | 2013 | 2016 | 2020 | Change 2013-2020 |
| Athletic shirt | 2.46 | 3.42 | 3.70 | 50% | 0.02 | 0.07 | 0.07 | 250% |
| Baby cot | 7.65 | 8.88 | 10.92 | 43% | 0.66 | 0.99 | 1.05 | 59% |
| Bathroom scale | 4.51 | 5.57 | 6.56 | 45% | 0.19 | 0.52 | 0.58 | 205% |
| Coffee table book | 3.30 | 3.94 | 6.56 | 99% | 0.08 | 0.23 | 0.25 | 213% |
| Cookware set | 12.21 | 15.51 | 19.28 | 58% | 2.51 | 3.77 | 4.01 | 60% |
| Desk organizer | 2.99 | 4.01 | 4.90 | 64% | 0.12 | 0.31 | 0.35 | 192% |
| Disposable plates | 3.75 | 4.79 | 5.80 | 55% | 0.11 | 0.30 | 0.34 | 209% |
| Doll | 3.37 | 4.40 | 5.80 | 72% | 0.26 | 0.70 | 0.79 | 204% |
| Dry erase board | 6.51 | 10.44 | 13.58 | 109% | 0.61 | 0.91 | 0.97 | 59% |
| Foam mattress | 42.59 | 44.98 | 55.44 | 30% | 9.64 | 25.63 | 28.93 | 200% |
| Football | 3.75 | 4.79 | 6.18 | 65% | 0.30 | 0.80 | 0.90 | 200% |
| Glass jars | 6.41 | 7.52 | 9.22 | 44% | 1.03 | 2.74 | 3.10 | 201% |
| Hammock | 23.97 | 25.87 | 29.31 | 22% | 2.80 | 4.21 | 4.48 | 60% |
| Hardcover book | 1.76 | 2.30 | 4.90 | 178% | 0.01 | 0.03 | 0.04 | 300% |
| Headphones | 2.16 | 2.71 | 5.42 | 151% | 0.18 | 0.48 | 0.55 | 206% |
| | | | | | | | | |
| Phone case | 1.46 | 1.91 | 3.48 | 138% | 0.02 | 0.05 | 0.06 | 200% |
| Ping-pong table | 191.20 | 197.67 | 203.56 | 6% | 9.66 | 14.53 | 15.45 | 60% |
| Playstation console | 0.00 | 0.00 | 8.08 | n/a | 0.52 | 1.37 | 1.55 | 198% |
| Playstation controller | 1.46 | 1.91 | 3.31 | 127% | 0.03 | 0.08 | 0.09 | 200% |
| Printer | 14.49 | 15.90 | 17.76 | 23% | 1.92 | 2.89 | 3.07 | 60% |
| Roll of packing tape | 2.46 | 3.02 | 3.48 | 41% | 0.02 | 0.04 | 0.05 | 150% |
| Stapler | 2.46 | 3.02 | 3.48 | 41% | 0.01 | 0.03 | 0.04 | 300% |
| Stationary cycle | 111.32 | 117.98 | 193.55 | 74% | 13.75 | 20.70 | 22.01 | 60% |
| Surfboard pads | 4.99 | 6.15 | 8.26 | 66% | 0.06 | 0.15 | 0.17 | 183% |
| Toy cottage | 130.00 | 135.11 | 141.68 | 9% | 21.21 | 31.91 | 33.93 | 60% |
| Toy dump truck | 5.27 | 6.35 | 8.08 | 53% | 0.80 | 2.13 | 2.41 | 201% |
| Trilogy book set | 3.37 | 4.40 | 5.42 | 61% | 0.08 | 0.21 | 0.23 | 188% |
| Yard storage bench | 68.00 | 72.38 | 88.42 | 30% | 8.83 | 13.28 | 14.12 | 60% |
| Median Change, 2013-2020 | | | | 55% | 190% | | | |

95. One Seller told federal lawmakers that “[d]espite the slow delivery times, Amazon’s logistics fees were **35% higher** than other rapid shipping options offered by UPS and the U.S. Postal Service”⁸⁹

⁸⁹ Soper, *Amazon Accused of Forcing Up Prices*, *supra* note 25 (emphasis added).

1 96. Amazon's supra-competitive pricing of its Fulfillment services is consistent with
2 the other fees it charges Sellers—e.g., the referral fees that Amazon collects from Sellers for
3 every item sold through its platform.

4 97. From 2015 to 2020, Amazon's "revenue from seller fees [grew] two-and-a-half
5 times as fast as total consumer spending on its site" because "it [was] taking a larger cut of
6 every dollar sellers make on the site."⁹⁰ In 2015, Amazon took \$19 of every \$100 in sales that a
7 Seller made on Amazon.com; by 2020, Amazon's cut had increased to over \$30 of every \$100 in
8 sales that a Seller made through the platform.⁹¹

9 98. The ever-increasing pressure from Amazon on Sellers' bottom lines led directly
10 to Sellers increasing their prices to make margin. Consumers therefore absorb the
11 supra-competitive fees that Sellers pay to Amazon, including the fees that Sellers pay for
12 Fulfillment services.

13 99. Despite all evidence to the contrary, Amazon continues to represent that the
14 purpose of the Buy Box is "[t]o give customers the best possible shopping experience," and that
15 Sellers' placement in the Buy Box is based on "performance-based requirements."⁹²

16 100. Amazon's actions during the COVID-19 pandemic prove otherwise.

17 **4. COVID-19: Amazon Unmasked**

18 101. By placing stress on Amazon's logistics system, the COVID-19 pandemic for the
19 first time gave consumers a clear view of the harms caused by Amazon's exploiting its
20 customers' loyalty to force Sellers to pay for Amazon's logistics services.

21 102. As brick-and-mortar stores shuttered and people were directed to shelter in
22 place, millions of Americans turned to Amazon, leading the company's revenues to skyrocket.

23
24 ⁹⁰ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 4.

25 ⁹¹ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 4.

26 ⁹² *How the Featured Offer works*, AMAZON SELLER CENTRAL (last visited July 7, 2021),
<https://sellercentral.amazon.com/gp/help/external/37911?language=en-US>.

103. But consumers who were used to quick delivery were shocked to find that many of the items they ordered from Amazon didn't arrive for weeks.⁹³

104. Amazon sought to explain the delays by pointing out that it "was inundated with orders to the point that its warehousing and shipping system buckled."⁹⁴

105. But the main reason for the delays was Amazon's tying scheme, which is reflected in the Buy Box algorithm: "The variable that has the greatest impact on the Buy Box is the product's fulfillment method," and the Buy Box algorithm gives Fulfillment by Amazon a perfect score across all variables, ***regardless of how Amazon's Fulfillment services actually performs against competing logistics methods used by Sellers.***⁹⁵

106. Amazon's Buy Box algorithm therefore continued to select products offered by Amazon or Sellers who used Amazon's Fulfillment services (the tied product), "[e]ven when it became clear that Amazon's logistics weren't up to the task, and that sellers on its marketplace could independently get orders to customers faster."⁹⁶

107. One Seller recounted the drastic steps it had to take to make a sale early in the pandemic despite having shipping times much faster than those available through Amazon's Fulfillment services:

The manager of a company that sells on Amazon, who spoke on the condition of anonymity due to fear of retaliation, says that during the

⁹³ See Knox & Shaoul, *How Amazon Used the Pandemic to Amass More Monopoly Power*, *supra* note 12 ("At the height of the pandemic, with many storefronts shuttered over statewide shelter-in-place orders, shoppers who turned en masse to Amazon's ubiquitous online marketplace found many of the products they wanted wouldn't arrive for weeks. For a company 'obsessed' with consumer satisfaction, Amazon Prime was unable to deliver.").

⁹⁴ Knox & Shaoul, *How Amazon Used the Pandemic to Amass More Monopoly Power*, *supra* note 12.

⁹⁵ Lanxner, *The Amazon Buy Box*, *supra* note 21.

⁹⁶ Knox & Shaoul, *How Amazon Used the Pandemic to Amass More Monopoly Power*, *supra* note 12.

1 pandemic, their products in Amazon's fulfillment system saw significant
 2 delays; it would be weeks before Amazon could get those products to
 3 customers. The company had the same products in its own warehouse
 4 that it could deliver to customers in days, not weeks. But in order for
 5 shoppers to find those products [which did not appear in the Buy Box], it
 6 had to drastically increase the prices of the products stored in Amazon's
 7 warehouse, despite the far longer shipping times. Only after jacking up
 8 the prices of their "Prime" offers did the company see some increase in
 9 sales, albeit still a fraction of their sales last March, the manager says.⁹⁷

10 108. Through March 2020, "Amazon was still giving 'Buy Box' preference to offers
 11 that were fulfilled by Amazon's own logistics network, ***even if the shipping time was***
 12 ***considerably longer (delays were reported of up to a month) and the price was more***
 13 ***expensive.***"⁹⁸

14 109. To avoid fallout from the harm that its anticompetitive Buy Box algorithm was
 15 causing consumers, by April 2020 the company temporarily changed the algorithm so that "[o]n
 16 Fulfilled By Merchant (FBM) offers similar to FBA offers, [Amazon gave] preference to FBM in
 17 the algorithm."⁹⁹

18
 19
 20 ⁹⁷ Knox & Shaoul, *How Amazon Used the Pandemic to Amass More Monopoly Power*,
 21 *supra* note 12.

22 ⁹⁸ Kiri Masters, *Amazon Gives A Boost To Merchants Who Fulfill Their Own Orders While*
 23 *Warehouses Struggle To Cope With COVID-19 Demand*, FORBES (Mar. 31, 2020),
 24 <https://www.forbes.com/sites/kirimasters/2020/03/31/amazon-gives-a-boost-to-merchants-who-fulfill-their-own-orders-while-warehouses-struggle-to-cope-with-covid-19-demand/?sh=540e28056e1b>.

25 ⁹⁹ Mike O'Brien, *Amazon Adjusted Buy Box Algorithm, Rewarding Merchant Fulfilled Orders*,
 26 MULTICHANNEL MERCHANT (Apr. 7, 2020), <https://multichannelmerchant.com/ecommerce/amazon-adjusted-buy-box-algorithm-rewarding-merchant-fulfilled-orders/>.

1 110. One Seller who used both Fulfillment by Amazon and Fulfillment by Merchant
2 described the temporary change to Amazon's Buy Box algorithm as "unprecedented":

3 Peter Marlega, director of operations at mobile phone accessory seller
4 Tech Armor, said he too had noticed and adapted to Amazon's buy box
5 algorithm change – in some cases raising the price of an FBA offer so the
6 FB[M] offer would win

7 "This is unprecedented in my experience," said Marlenga, who has been
8 in ecommerce since 2006 and has been using FBA for years. "It's the
9 smart thing for Amazon to do, because they're still getting the sale.
10 We've always done both FBA and FBM listings. But just three weeks ago,
11 even if made my FBM listing 75% of the FBA price, the FBA offer still
12 wins the buy box. I can even offer overnight shipping, but FBA still
13 wins."

14 The algorithm tweak has significantly improved conversion rates
15 [i.e., the number of page visits that result in a sale], Marlenga said. Prior
16 to the change, if Tech Armor had a product listed through FBA and
17 inventory ran out and its FBM offer won the buy box, the conversion
18 rate would still dip by 50% to 75%

19 "Now in [*sic*] when we have an FBM offer in the buy box, the conversion
20 rate is only down 10%–20% (from competing Prime offers)," he said. "I
21 imagine shoppers are searching and finding that Prime eligible offers
22 have a 21-plus day lead time and they're coming back to us."¹⁰⁰

23
24
25
26 ¹⁰⁰ *Id.*

111. Amazon used the record-breaking revenues and profits generated by the pandemic to scale up its logistics business, “expand[ing] its logistics footprint by 50%” in 2020.¹⁰¹

112. Amazon’s reputation as an online retailer would have taken a serious hit during the pandemic but for its decision to temporarily change the Buy Box algorithm to present consumers with offers from Sellers that offered a lower price and faster shipping than Amazon or Sellers who used the company’s Fulfillment services.

113. With its self-inflicted crisis averted, Amazon soon returned to its former Buy Box algorithm, designed to effectuate its tying scheme and prioritize the expansion of Amazon’s logistics business over the company’s steadfastly loyal consumers.

C. Econ 101: How Amazon’s Strong-Arming of Sellers Leads Directly to Higher Prices for Consumers

114. Amazon’s tying a Seller’s access to the Buy Box on the Seller paying for the company’s Fulfillment services is unlawful and harmful to Sellers. But Amazon’s violation of the antitrust laws also injures consumers by overcharging them for purchases made on Amazon.com in at least four different ways.

1. Amazon directs consumers to purchase items from Sellers who use Fulfillment by Amazon, even if a non-FBA Seller is offering the item for a lower total price.

115. The Buy Box offers consumers items that are either by Amazon or by Sellers who pay for Fulfillment in the Buy Box, even if the same item is offered by a non-FBA Seller at a lower total price and equivalent (or better) shipping times.

116. As ProPublica’s 2016 investigation found, “[a]bout three-quarters of the time, Amazon placed its own products and those of companies that pay for its services

¹⁰¹ Katherine Khashimova Long, *Amazon posts record sales and profit, with no slowing expected*, SEATTLE TIMES ONLINE (Feb. 2, 2021) (accessed via LEXISNEXIS).

[e.g., Fulfillment by Amazon] in [the Buy Box] ***even when there were substantially cheaper offers available from others,***” and “[m]ost Amazon shoppers end up clicking ‘add to cart’ for the offer highlighted in the buy box.”¹⁰²

117. A comment by a Seller on the Amazon Services Seller Forum echoes ProPublica’s findings:

Only reason so many overpriced items have actually sold is due to the fact the buyer is being duped by amazon.

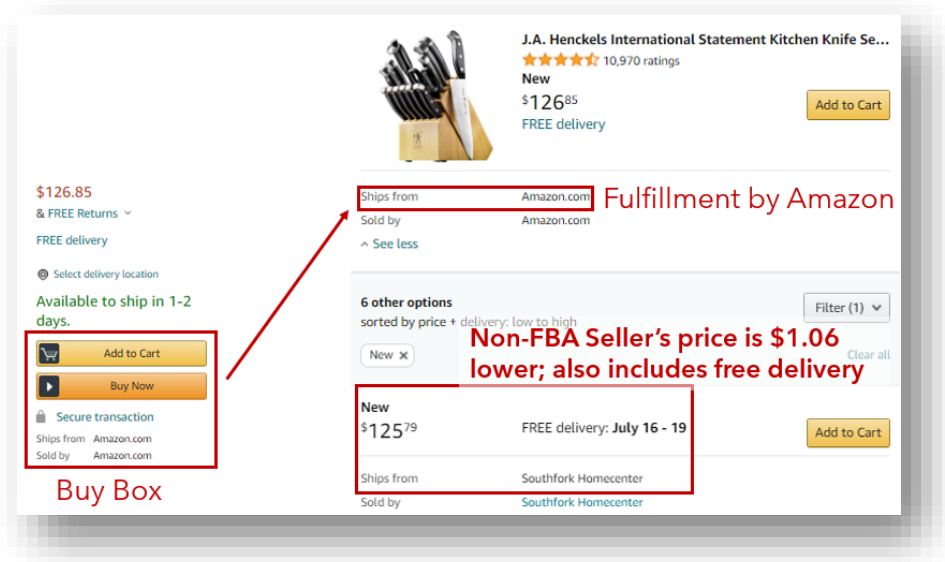
When they force a buy box position to an over priced seller the buyers typically did not know and just ASSUMED amazon was operating in good faith and in the buyers best interest. When in fact they were not.¹⁰³

118. Although the majority of Sellers have been forced by Amazon to use Fulfillment by Amazon and therefore have access to the Buy Box, there are still non-FBA Sellers who do not appear in the Buy Box and whose listings give lie to Amazon’s representation that the Buy Box offers consumers the best deal.

¹⁰² Angwin & Mattu, *Amazon Says It Puts Customers First*, *supra* note 26 (emphasis added).

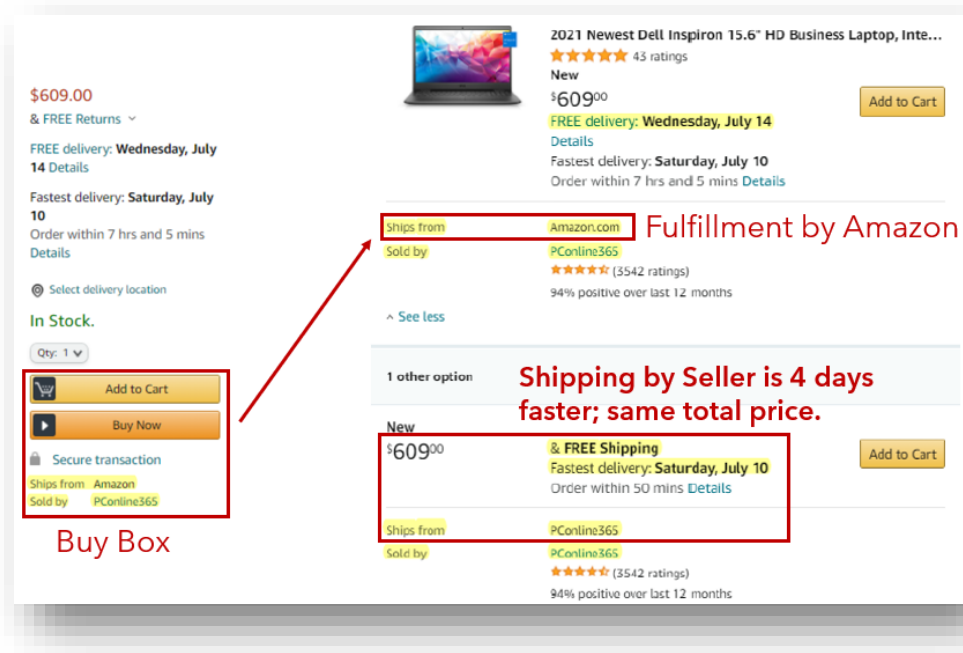
¹⁰³ Seller Skeeter, *Items are priced higher on Amazon than at other retailers*, AMAZON SERVICES SELLER FORUM (Apr. 4, 2019), <https://sellercentral.amazon.com/forums/t/items-are-priced-higher-on-amazon-than-at-other-retailers/450662>.

119. For example, the image below shows that Amazon's offer of \$126.85 for a set of kitchen knives won the Buy Box even though a Seller offered the same item for \$1.06 less, and both Amazon and the Seller offered free shipping:



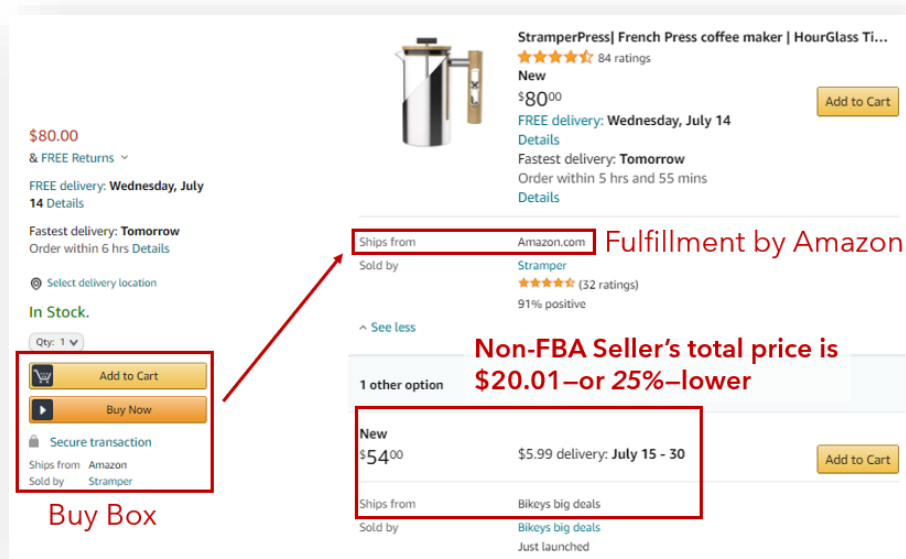
120. The next image is a striking illustration of how Sellers are forced to pay for Amazon's Fulfillment services. Seller POnline365 offers a Dell Inspiron laptop for sale and provides both Fulfillment by Amazon ("Shops from Amazon.com") and Fulfillment by Merchant ("Ships from POnline 365"). The price offered is identical, but the free shipping offered by the

Seller is 3 days *faster* than Amazon's shipping. Nonetheless, the item that won the Buy Box is the one that was warehoused and shipped by Amazon:



121. Some of the biggest price differences appear when an item is *not* sold by Amazon, but by two Sellers—a Seller that handles its own shipping and a Seller that pays for Fulfillment services and therefore wins the Buy Box. In the following example, the Seller that is

paying for FBA won the Buy Box, even though the other Seller's price was \$20.01—or 25%—lower:



122. While the delivery-time estimates do vary for the two Sellers in the above example, the only obvious reasons for Amazon's algorithm placing the item that is 25% more expensive in the Buy Box are (i) to ensure that the sale goes to the Seller who pays for Amazon's Fulfillment Services and (ii) to get higher referral fees from the sale. Given that Sellers pay Amazon 15% of the sale price for any item in the "Kitchen" category, Amazon would earn \$3.90 more in referral fees if the consumer purchase the item from the FBA Seller.¹⁰⁴

¹⁰⁴ $0.15 \times (\$80 - \$54) = \$3.90$.

2. The Buy Box algorithm's preference for Sellers who purchase Amazon's Fulfillment services decreases price competition among Sellers, resulting in consumers paying higher prices than they would have but for Amazon's unlawful tying arrangement.

123. The Buy Box algorithm presents the consumer with an offer from a Seller who pays for Fulfillment by Amazon, even if another Seller with faster (non-FBA) shipping is selling the same item for a lower price.

124. In this way, Amazon has intentionally designed its algorithm to force Sellers to purchase the company's Fulfillment services or risk going out of business, as 90% of the purchases on Amazon.com are made through the Buy Box.

125. Amazon's design of the Buy Box algorithm leads directly to a decrease in price competition, given that the vast majority—73%—of Sellers use Amazon's Fulfillment services.

126. With 73% of Sellers assured that they will win the Buy Box based on their paying for Fulfillment by Amazon ***even if a non-FBA Seller is offering a lower price and faster delivery***, the incentive to compete based on price is greatly reduced.

127. Because there is less price competition among FBA Sellers, the prices for items featured in the Buy Box are higher than they would be but for Amazon's scheme to expand its logistics business by forcing Sellers to use its Fulfillment services.

3. Sellers pass on the supra-competitive cost of Fulfillment by Amazon to consumers in the form of higher prices.

128. Sellers who purchase Amazon Fulfillment services to win the Buy Box are able to—and do—charge higher prices than they would but for Amazon's anticompetitive conduct.

129. A fundamental principle of economics is that a business will increase the price of a product if it can do so without decreasing demand for the product. For several reasons, the price of items sold through Amazon.com is relatively inelastic, meaning (among other things) that an increase in price does not lower demand.

130. As explained in the House Subcommittee’s Report, Prime members—who account for the vast majority of sales on Amazon.com¹⁰⁵—are relatively insensitive to increases in price:

Once Prime members pay the upfront annual membership fee, they are likely to concentrate their online purchases with Amazon As one market participant observed, “Prime members will continue to use Amazon and not switch to competing platforms, **despite higher prices and lower-quality items on Amazon** compared to other marketplaces, **and despite recent increases in the price of a Prime membership.**”¹⁰⁶

131. Higher prices also are unlikely to prompt Amazon’s customers to shop elsewhere given the “switching costs associated with consumers shopping outside of the Amazon ecosystem.”¹⁰⁷

132. Accordingly, the ever-increasing fees that Sellers are charged by Amazon—including fees for Amazon’s Fulfillment services—are “being absorbed by consumers in the form of higher prices.”¹⁰⁸ Because Prime member purchasers are relatively insensitive to price

¹⁰⁵ Most people who purchase items through Amazon are Amazon Prime members, see Sabanoglu, *Number of Amazon Prime users in the United States from 2017 to 2022*, *supra* note 51 (showing that there were 142.5 million Prime members in United States in 2020), and Prime members also account for the vast majority of sales through Amazon, “spend[ing] an average of \$1,400 annually on Amazon, versus \$600 [spent annually by] non-members.” House Subcommittee Report, *supra* note 8, at 260.

¹⁰⁶ House Subcommittee Report, *supra* note 8, at 260 (emphasis added); see also Fishman, *Amazon, the Price Perception Leader*, *supra* note 53 (“Amazon loyalists shop on Amazon.com trusting that they are getting a bargain. . . . [I]t’s this perception of low pricing that helps make shopping on Amazon almost instinctual to many consumers. It’s this perception that keeps Amazon shoppers from checking other sites for lower pricing before hitting the ‘Place Your Order’ button. It makes retail shoppers check their Amazon app before heading to the register. It’s enough to convince folks to make purchases with just an Alexa voice command or a Dash button-push without concern for how little visibility they have into actual market pricing.”).

¹⁰⁷ House Subcommittee Report, *supra* note 8, at 260.

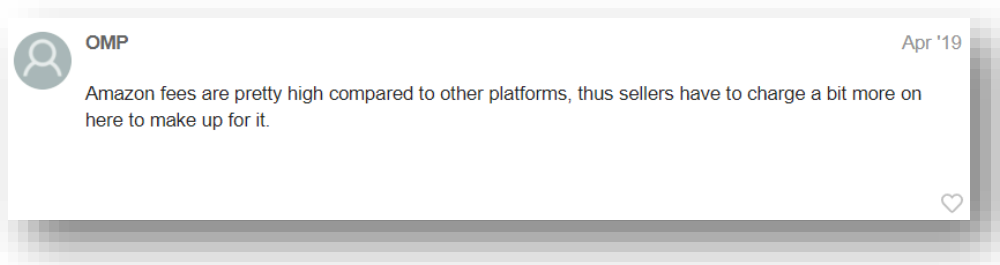
¹⁰⁸ Mitchell, et al., *Amazon’s Monopoly Tollbooth*, *supra* note 32, at 6.

1 increases, Sellers can and do pass on the cost of Amazon's Fulfillment services instead of, for
2 example, absorbing the increased costs through lower profit margins.

3 133. Sellers themselves report that they have to increase their prices because of the
4 fees charged by Amazon. In one thread on the Amazon Services Seller Forum, titled "Items are
5 priced higher on Amazon than at other retailers," an Amazon Seller wrote: "On Amazon we can
6 control our pricing and ***we build in all amazon fees***. Therefore after all fees we charge a certain
7 price based on percentage."¹⁰⁹

8 134. Another Seller on the same thread wrote: "[I]f they [Amazon] want to have the
9 highest fees on the internet for 3rd party sellers, they are also going to be the least likely place
10 to find the best deal. If they brought their fees down to be in line with the other platforms like
11 eBay, they'd be more likely to at least have price parity with other platforms."¹¹⁰

12 135. A third Seller likewise confirmed that Amazon Sellers charge consumers more
13 because of the high fees imposed by Amazon:¹¹¹



21 ¹⁰⁹ Post by Seller plastic-gur, *Items are priced higher on Amazon than at other retailers*, AMAZON
22 SERVICES SELLER FORUM (Apr. 3, 2019), [https://sellercentral.amazon.com/forums/t/items-are-
priced-higher-on-amazon-than-at-other-retailers/450662](https://sellercentral.amazon.com/forums/t/items-are-priced-higher-on-amazon-than-at-other-retailers/450662).

23 ¹¹⁰ Post by Seller AudioFan, *Items are priced higher on Amazon than at other retailers*, AMAZON
24 SERVICES SELLER FORUM (Apr. 3, 2019), [https://sellercentral.amazon.com/forums/t/items-are-
priced-higher-on-amazon-than-at-other-retailers/450662](https://sellercentral.amazon.com/forums/t/items-are-priced-higher-on-amazon-than-at-other-retailers/450662).

25 ¹¹¹ Post by Seller OMP, *Items are priced higher on Amazon than at other retailers*, AMAZON
26 SERVICES SELLER FORUM (Apr. 4, 2019), [https://sellercentral.amazon.com/forums/t/items-are-
priced-higher-on-amazon-than-at-other-retailers/450662](https://sellercentral.amazon.com/forums/t/items-are-priced-higher-on-amazon-than-at-other-retailers/450662).

4. FBA Sellers' charging consumers higher prices enables Amazon to do the same.

136. Because many items on Amazon's website are sold by both Amazon and its Sellers, the Sellers' increasing prices to offset the supra-competitive cost of Fulfillment services enables Amazon to charge higher prices on items that are identical (or comparable) to those sold by FBA Sellers.

137. As with Sellers, one factor that enables Amazon to increase its prices is that the price of items sold on Amazon.com—and especially through the Buy Box—is very inelastic, in large part due to the (often misplaced) brand loyalty of Amazon shoppers.

138. Amazon uses algorithms to price its items. The company “changes product prices 2.5 million times a day,” based on its analyses of “customer's shopping patterns, competitors' prices, profit margins, inventory, and a dizzying array of other factors.”¹¹² One of Amazon's principal pricing strategies is to “undercut [its] competitors [i.e., Sellers] on popular products.”¹¹³

139. This means that, when a Seller raises the price of a product to offset the supra-competitive fees it pays for Amazon's Fulfillment services, Amazon's algorithm has room to raise Amazon's prices while still undercutting the Seller.

140. Thus, the consumer is being overcharged regardless of whether the consumer purchases the item from Amazon or the Seller.

D. Amazon's Reign of Terror Over Sellers

141. Although countless Sellers are injured by Amazon's unlawful tying scheme, the vast majority of them passively accept Amazon's flagrant violation of the antitrust laws. There are two reasons for this: (i) Sellers fear retaliation by Amazon and (ii) the onerous contract

¹¹² Neel Mehta, Parth Detroja & Aditya Agashe, *Amazon changes prices on its products about every 10 minutes — here's how and why they do it*, BUSINESS INSIDER (Aug. 10, 2018), <https://www.businessinsider.com/amazon-price-changes-2018-8?op=1>.

¹¹³ *Id.*

1 terms imposed on Sellers by Amazon quash any incentive to challenge Amazon's
2 anticompetitive actions.

3 142. As one market participant told the House Subcommittee: "It would be
4 commercial suicide to be in Amazon's crosshairs . . . If Amazon saw us criticizing, I have no
5 doubt they would remove our access and destroy our business."¹¹⁴ As the House Subcommittee
6 Report notes, a "single tweak of an algorithm" by a platform like Amazon "could cause
7 significant costs if not financial disaster—with little recourse."¹¹⁵

8 143. Sellers' fears are well founded. Amazon has a long history of retaliating "to
9 coerce publishers to accept contractual terms that impose substantial penalties for promoting
10 competition with Amazon's rivals."¹¹⁶

11 144. Amazon has retaliated against book publishers by, among other things,
12 (i) "removing the 'buy' button, which blocks a customer's ability to purchase a publisher's
13 current titles," (ii) "removing the 'pre-order' button, which eliminates the ability for a consumer
14 to pre-order a publishers' forthcoming titles," and (iii) "showing publishers' titles as out of stock
15 or with delayed shipping times."¹¹⁷

16 145. As the House Subcommittee Report succinctly puts it, "Amazon can treat sellers
17 in this manner because it knows that sellers have no other realistic alternatives to the
18 platform."¹¹⁸

19 146. Even those Sellers who are willing to risk taking on Amazon are effectively
20 precluded from doing so by the arbitration clauses they are required to sign to obtain access to
21 the online retail market through Amazon.¹¹⁹

22
23 ¹¹⁴ House Subcommittee Report, *supra* note 8, at 74 (internal quotation marks omitted).

24 ¹¹⁵ House Subcommittee Report, *supra* note 8, at 74.

25 ¹¹⁶ House Subcommittee Report, *supra* note 8, at 269 (internal quotation marks omitted).

26 ¹¹⁷ House Subcommittee Report, *supra* note 8, at 269.

27 ¹¹⁸ House Subcommittee Report, *supra* note 8, at 269.

¹¹⁹ See House Subcommittee Report, *supra* note 8, at 273.

1 147. Whereas filing fees in federal court are a few hundred dollars, the total
 2 “administrative fees” for a Seller filing an arbitration claim against Amazon range from
 3 \$1,725¹²⁰ for claims of less than \$75,000 to as high as \$78,750 for claims of \$10 million and
 4 above.¹²¹

5 148. Even worse, under Amazon’s “Services Business Solutions Agreement,” Sellers
 6 who are injured by Amazon’s tying arrangement or retaliatory conduct cannot recover the full
 7 amount of those injuries because the Agreement essentially eliminates Amazon’s liability for
 8 any injury it inflicts on a Seller:¹²²

9 **8. Limitation of Liability.**

10 We WILL NOT BE LIABLE (WHETHER IN CONTRACT, WARRANTY, TORT
 11 (INCLUDING NEGLIGENCE, PRODUCT LIABILITY, OR OTHER THEORY), OR
 12 OTHERWISE) TO YOU OR ANY OTHER PERSON FOR COST OF COVER,
 13 RECOVERY, OR RECOUPMENT OF ANY INVESTMENT MADE BY YOU OR
 14 YOUR AFFILIATES IN CONNECTION WITH THIS AGREEMENT, OR FOR ANY
 15 LOSS OF PROFIT, REVENUE, BUSINESS, OR DATA OR PUNITIVE OR
 16 CONSEQUENTIAL DAMAGES ARISING OUT OF OR RELATING TO THIS
 17 AGREEMENT, EVEN IF AMAZON HAS BEEN ADVISED OF THE POSSIBILITY
 18 OF THOSE COSTS OR DAMAGES. FURTHER, OUR AGGREGATE LIABILITY
 19 ARISING OUT OF OR IN CONNECTION WITH THIS AGREEMENT OR THE
 20 TRANSACTIONS CONTEMPLATED WILL NOT EXCEED AT ANY TIME THE
 21 TOTAL AMOUNTS DURING THE PRIOR SIX MONTH PERIOD PAID BY YOU
 22 TO AMAZON IN CONNECTION WITH THE PARTICULAR SERVICE GIVING
 23 RISE TO THE CLAIM.

24 ¹²⁰ See AAA’s *Commercial Arbitration Rules and Mediation Procedures: Fee Schedule*
 25 [hereinafter *AAA Fee Schedule*] (May 1, 2018), available at [http://www.adr.org/sites/default/](http://www.adr.org/sites/default/files/Commercial_Arbitration_Fee_Schedule_1.pdf)
 26 [files/Commercial_Arbitration_Fee_Schedule_1.pdf](http://www.adr.org/sites/default/files/Commercial_Arbitration_Fee_Schedule_1.pdf); *Amazon Services Business Solutions*
 27 *Agreement*, AMAZON, at ¶ 18 (last visited Mar. 22, 2021) (providing that arbitration is to “be
 conducted by the American Arbitration Association (AAA) under its commercial rules”),
<https://sellercentral.amazon.com/gp/help/external/1791?language=en-US>. This includes a
 \$925 initial filing fee plus \$800 final fee. See *AAA Fee Schedule*.

¹²¹ This includes an initial filing fee of \$11,000 plus .01% of the claim amount above
 \$10,000,000 up to \$65,000, plus a final fee of \$13,750. See *AAA Fee Schedule*, *supra* note 120.

¹²² *Amazon Services Business Solutions Agreement*, *supra* note 144.

1 website. Given that 90% of purchases on Amazon's website are made through the box, a
 2 conservative estimate is that there are at least 135 million Class Members. Class Members are
 3 readily identifiable from information and records in Amazon's possession.

4 154. Plaintiff's claims are typical of the claims of the members of the Class. Plaintiff
 5 and Class Members were aggrieved by the same wrongful conduct of Amazon: Amazon's tying
 6 arrangement steered consumers toward Sellers who paid for Amazon's Fulfillment services,
 7 even when the total price charged by those Sellers was higher than that of Sellers who did not
 8 use FBA. Amazon's tying arrangement further led to Sellers increasing prices to offset the
 9 supra-competitive costs of FBA and to Amazon itself raising prices.

10 155. Plaintiff will fairly and adequately protect and represent the interests of the
 11 Class. The interests of Plaintiff are coincident with, and not antagonistic to, those of the other
 12 members of the Class.

13 156. Plaintiff is represented by counsel with experience in the prosecution of class
 14 actions and with particular experience with antitrust class actions.

15 157. Questions of law and fact common to the members of the Class predominate
 16 over questions that may affect only individual Class Members because Amazon has acted on
 17 grounds generally applicable to the entire Class, thereby making damages with respect to the
 18 Class as a whole appropriate. Such generally applicable conduct is inherent in Amazon's
 19 wrongful actions.

20 158. Questions of law and fact common to the Class include:

- 21 a. Whether Amazon conditions Sellers' access to the Buy Box on their
- 22 purchasing Fulfillment services from Amazon.
- 23 b. Whether Amazon has significant market power over the Buy Box.
- 24 c. Whether Amazon has significant market power over e-commerce
- 25 generally.

- d. Whether Amazon used its market power to force Sellers to purchase Amazon's Fulfillment services.
- e. Whether Amazon's conduct is a violation of Section 1 of the Sherman Act, 15 U.S.C. § 1, and if so, whether it is a *per se* violation.
- f. Whether Amazon has monopoly power in the U.S. online retail-goods market or the market for favorable Seller placement on the Amazon website (e.g., the Buy Box).
- g. Whether Amazon used its monopoly power to foreclose competition, to gain advantage, or to destroy competitors in the market for logistics—the warehousing, packing, and shipping of retail goods to consumers.
- h. Whether Amazon's conduct is a violation of Section 2 of the Sherman Act, 15 U.S.C. § 2.
- i. Whether Fulfillment by Amazon was more or less expensive during the relevant period than other logistics services that Sellers could have used to warehouse and ship their products.
- j. Whether Fulfillment by Amazon offered faster delivery times during the relevant period than other logistics services that Sellers could have used to warehouse and ship their products.
- k. Whether Sellers' prices were and are higher than they would have been but for Amazon's anticompetitive conduct.
- l. Whether Amazon's prices were and are higher than they would have been but for Amazon's conditioning Sellers' access to the Buy Box on their purchasing Fulfillment services from Amazon.

1 m. Whether Class Members were harmed by paying higher prices for
2 items purchased on Amazon's website than they would have but for
3 Amazon's anticompetitive conduct.

4 n. Whether Amazon should be enjoined from conditioning Sellers'
5 access to the Buy Box on their purchasing Fulfillment services from
6 Amazon.

7 159. Class-action treatment is a superior method for the fair and efficient
8 adjudication of the controversy. Such treatment will permit a large number of similarly situated
9 persons to prosecute their common claims in a single forum simultaneously, efficiently, and
10 without the unnecessary duplication of evidence, effort, or expense that numerous individual
11 actions would engender. The benefits of proceeding through the class mechanism, including
12 providing injured persons or entities a method for obtaining redress on claims that could not
13 practicably be pursued individually, substantially outweighs potential difficulties in
14 management of this class action.

15 160. Plaintiff knows of no special difficulty to be encountered in the maintenance of
16 this action that would preclude its maintenance as a class action.
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VI. TOLLING OF THE STATUTE OF LIMITATIONS

A. Discovery-Rule Tolling

161. The discovery rule tolls the running of the statute of limitations until a plaintiff knows or has reason to know of the injury which is the basis of the action.

162. The discovery rule tolled the statute of limitations in this case until at least November 8, 2019, when major news outlets reported that a Seller had sent a letter to federal lawmakers, “accus[ing] Amazon of forcing him and other sellers to use the company’s expensive logistics services, which in turn forces them to raise prices for consumers.”¹²⁵

163. Although it previously had been reported that Sellers could increase their chances of “winning” the Buy Box by paying for Fulfillment by Amazon, neither Plaintiff nor other consumers had any reason to read articles about winning Amazon’s Buy Box.

164. More importantly, even consumers who may have read an article before November 2019 about the Buy Box algorithm did not know or have reason to know of the injury—higher prices for Buy Box items—that is the basis of this action. Knowing of this injury would have required a consumer to have understanding or knowledge of, among other things: (i) economics, (ii) Amazon’s business model, (iii) the operation of Amazon’s Buy Box algorithm, (iv) Amazon’s charging Sellers more for its Fulfillment services than competing logistics companies who offered comparable or better logistics services, and (v) that Sellers were able to pass the cost of Amazon’s overprices Fulfillment services on to consumers.

165. Plaintiff and Class Members could not have reasonably discovered their injury until a Seller came forward in November 2019 to alert lawmakers that Amazon’s tying arrangement was leading to higher prices for consumers.

166. For the above reasons, the applicable statute of limitations has been tolled by operation of the discovery rule.

¹²⁵ See, e.g., Soper, *Amazon Accused of Forcing Up Prices*, *supra* note 25.

1 B. Fraudulent-Concealment Tolling

2 167. The applicable statute of limitations also has been tolled by Amazon's fraudulent
3 concealment throughout the period relevant to this action of the fact that its tying scheme was
4 leading to higher prices for consumers who made purchases through the Buy Box.

5 168. Throughout the relevant period, Amazon's CEO Jeff Bezos made numerous public
6 statements about Amazon's prices that constitute affirmative acts to mislead the public.

7 169. This is evidenced by Bezos's annual letters to shareholders, which regularly
8 touted Amazon's commitment to "relentlessly lowering prices":¹²⁶

9 (i) 2002: "People see that we're determined to offer both world-
10 leading customer experience and the **lowest possible prices**
11 Our pricing objective is not to discount a small number of
12 products for a limited period of time, but to offer **low prices**
13 **everyday** and apply them broadly across our entire product
14 range."¹²⁷

15 (ii) 2003: "Eliminating defects, improving productivity, and passing
16 the resulting cost savings back to customers in the form of **lower**
17 **prices** is a long-term decision."¹²⁸

18 (iii) 2005: "[W]e have made a decision **to continuously and**
19 **significantly lower prices for customers year after year** as our
20 efficiency and scale make it possible. ... Our judgment is that
21 relentlessly returning efficiency improvements and scale
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23 ¹²⁶ Jeff Bezos, *Letters to Amazon Shareholders, 1997 to 2020*, (emphasis added), available at
24 [https://bettertomorrowfinancial.com/wp-content/uploads/2021/04/jeff-bezos-amazon-](https://bettertomorrowfinancial.com/wp-content/uploads/2021/04/jeff-bezos-amazon-shareholder-letters-1997_2020.pdf)
25 [shareholder-letters-1997_2020.pdf](https://bettertomorrowfinancial.com/wp-content/uploads/2021/04/jeff-bezos-amazon-shareholder-letters-1997_2020.pdf).

26 ¹²⁷ *Id.* (emphasis added)

¹²⁸ *Id.* (emphasis added).

economies to customers **in the form of lower prices** creates a virtuous cycle that leads over the long term to a much larger dollar amount of free cash flow, and thereby to a much more valuable Amazon.com.”¹²⁹

(iv) 2008: “Our pricing objective is to earn customer trust, not to optimize short-term profit dollars. We take it as an article of faith that pricing in this manner is the best way to grow our aggregate profit dollars over the long term. We may make less per item, but by consistently earning trust we will sell many more items. Therefore, **we offer low prices across our entire product range.**”¹³⁰

(v) 2009: “The financial results for 2009 reflect the cumulative effect of 15 years of customer experience improvements: increasing selection, speeding delivery, reducing cost structure so **we can afford to offer customers ever-lower prices**, and many others. ... We are proud of our low prices”¹³¹

(vi) 2012: “**We lower prices and increase value for customers** before we have to.”¹³²

(vii) 2015: “Our approach to pricing is also driven by our customer-centric culture—**we’ve dropped prices 51 times**, in many cases before there was any competitive pressure to do so.”¹³³

¹²⁹ *Id.* (emphasis added).

¹³⁰ *Id.* (emphasis added).

¹³¹ *Id.* (emphasis added).

¹³² *Id.* (emphasis added).

¹³³ *Id.* (emphasis added).

(viii) 2020: “We offer **low prices**, vast selection, and fast delivery”

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170. Over the past 20 years, Bezos’s message (Amazon is determined to offer the lowest possible prices!) has been relentlessly amplified by advertising and the news media.

171. In short, Amazon deliberately hoodwinked the public into believing that it was continuously laboring away to keep down prices by any means necessary. The statute of limitations is therefore tolled by Amazon’s fraudulently concealing the overcharges incurred by consumers as a result of the company’s tying scheme.

VII. CLAIMS FOR RELIEF

Claim 1: Violation of Section 1 of the Sherman Act (15 U.S.C. § 1) – Unlawful Tying Arrangement

172. Plaintiff repeats and incorporates by reference all preceding paragraphs and allegations.

173. Amazon’s tying arrangement is a *per se* violation of 15 U.S.C. § 1.¹³⁵

¹³⁴ *Id.* (emphasis added).

¹³⁵ See, e.g., *Brantley v. NBC Universal, Inc.*, 675 F.3d 1192, 1197 n.7 (9th Cir. 2012) (“A tying arrangement will constitute a *per se* violation of the Sherman Act if the plaintiff proves (1) that the defendant tied together the sale of two distinct products or services; (2) that the defendant possesses enough economic power in the tying product market to coerce its customers into purchasing the tied product; and (3) that the tying arrangement affects a not insubstantial volume of commerce in the tied product market.” (citations and internal quotation marks omitted)); *Reifert v. S. Cent. Wis. MLS Corp.*, 450 F.3d 312, 316 (7th Cir. 2006) (“In order to establish the *per se* illegality of a tying arrangement, a plaintiff must show that: (1) the tying arrangement is between two distinct products or services, (2) the defendant has sufficient economic power in the tying market to appreciably restrain free competition in the market for the tied product, and (3) a not insubstantial amount of interstate commerce is affected.” (citations omitted)).

174. Amazon offered Sellers two distinct products or services in two different markets:

- (i) **the tying product**, namely placement in the Buy Box, which is a product or service in the market for favorable product placement on Amazon's website, and on the internet more broadly; and
- (ii) **the tied product**, namely Fulfillment by Amazon, which is a service in the market for logistics for retail goods in the United States—namely, the warehousing, packing, and shipping of retail goods.

175. Amazon possesses appreciable economic power in the market for favorable product placement on Amazon's website (including placement in the Buy Box) and in the market for favorable product placement on the internet generally.

176. Amazon's economic power in the market for favorable placement on Amazon's website (the tying product)—and in the market for favorable product placement in e-commerce more broadly—was and is sufficient to coerce Sellers to purchase Amazon's Fulfillment services (the tied product). The livelihoods of the majority of Sellers depends on sales made through Amazon's website. Sellers knew that if they did not agree to purchase Amazon's Fulfillment services, their livelihoods would be ruined, as they would not appear in the Buy Box or be prominently displayed in Amazon's search results.

177. Amazon's anticompetitive scheme affects a not-insubstantial volume of commerce in the product market for logistics. Approximately \$163 billion products are sold through Amazon's website every year.¹³⁶ The majority of those products are shipped through Amazon's Fulfillment services. Amazon's anticompetitive conduct has decreased competition in

¹³⁶ Carmen Ang, *Visualized: A Breakdown of Amazon's Revenue Model*, VISUAL CAPITALIST (Oct. 14, 2020), <https://www.visualcapitalist.com/amazon-revenue-model-2020/>.

1 the logistics market (the tied product market) and has put numerous competitors in that
2 market out of business.

3 178. Alternatively, even if Amazon's conduct is not a *per se* violation of Section 1,
4 Amazon has violated Section 1 under the rule of reason because it has unreasonably restrained
5 competition.

6 179. Specifically, Amazon suppressed and continues to suppress competition in the
7 market for logistics services inside the United States.¹³⁷ And there is a substantial threat that
8 Amazon will acquire market power in that market. Amazon has overtaken the U.S. Postal
9 Service in terms of number of parcels, "deliver[ing] 2.5 billion parcels [in 2019], or about
10 one-fifth of all e-commerce deliveries."¹³⁸ One analysis anticipates that Amazon will "overtake
11 UPS and FedEx in market share by 2022."¹³⁹

12 180. Moreover, favorable placement of a product on Amazon's website—and in
13 e-commerce more broadly—is completely distinct from logistics services. The two products or
14 services cannot and should not be viewed as one.

15 181. Amazon's unlawful tying arrangement has injured Plaintiff and Class Members by
16 directly leading to higher prices for items that Plaintiff and Class Members purchased through
17 Amazon's Buy Box.

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22 ¹³⁷ See generally Zvi Schreiber, *How Logistics Is Proving that Amazon Needs to Be Regulated*,
23 FREIGHTOS (May 14, 2019) ("Amazon is taking its dominance from retail to marketplace to
24 fulfillment logistics. And now it's going further into shipping, using its advantages to offer
25 freight and shipping."), <https://www.freightos.com/how-logistics-is-proving-that-amazon-needs-to-be-regulated/>

26 ¹³⁸ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 2.

27 ¹³⁹ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 2.

Claim 2: Violation of Section 2 of the Sherman Act (15 U.S.C. § 2) –**Use of Monopoly Level of Power to Harm Competition Through Tying Scheme**

182. Plaintiff repeats and incorporates by reference all preceding paragraphs and allegations.

183. Amazon has violated 15 U.S.C. § 2 by using its monopoly level of market power in one or more markets to foreclose competition, gain a competitive advantage, or destroy a competitor in a different market.¹⁴⁰

184. Amazon has a monopoly level of market power in two markets (the tying-product markets): (i) the market for favorable placement on the Amazon retail website (e.g., placement in the Buy Box), over which it has complete control, and (ii) the online retail market in the United States, in which Amazon controls about 65% to 70% of all marketplace sales.

185. Amazon used its power in one or both these markets to foreclose competition, to gain a competitive advantage, or to destroy competitors in the United States market for logistics services for retail goods (the tied-product market)—namely, the warehousing, packing, and shipping of retail goods.

186. By tying a Seller's access to the Buy Box to a Seller's purchasing FBA, Amazon has used its monopoly level of power to force many Sellers who would otherwise prefer a different logistics provider to instead pay for Amazon's Fulfillment services.

187. This has undoubtedly provided Amazon a competitive edge in the market for logistics services for retail goods. As one Seller told the House Subcommittee, but for Amazon's

¹⁴⁰ See *Eastman Kodak Co. v. Image Tech. Servs.*, 504 U.S. 451, 480–86 (1992) (stating that two elements of a Section 2 claim in tying context are (i) “possession of monopoly power in the relevant market” and (ii) the use of monopoly power to foreclose competition, to gain a competitive advantage, or to destroy a competitor” (citations and internal quotation marks omitted)).)

1 linking Buy Box access to a Seller's use of its Fulfillment services, "they would not choose to use
 2 FBA, as they found Amazon's fulfillment service was often slower and less reliable than self-
 3 fulfillment."¹⁴¹

4 188. A recent report analyzing Amazon's monopoly power succinctly summarizes
 5 Amazon's violation of Section 2:

6 Amazon's exploitation of sellers is about more than extracting revenue
 7 from them. Amazon is also leveraging its dominance over sellers to gain
 8 market power in other sectors, furthering its monopoly strategy.
 9 Amazon has, for example, ***compelled sellers to buy its warehousing and***
 10 ***fulfillment services in order to get the kind positioning on its site that***
 11 ***leads to sales***. Almost overnight ***this move has catapulted Amazon to***
 12 ***being a top logistics provider without having to compete for it***.¹⁴²

13 189. Amazon has leveraged its monopoly level of power in the realm of e-commerce
 14 to "overtake[] the U.S. Postal Service in the large e-commerce parcel market, and it's expected
 15 to surpass UPS and FedEx by 2022."¹⁴³

16 190. "Thanks to its market power over sellers, Amazon's logistics operation now rivals
 17 the top carriers in scale. In 2019, Amazon delivered 2.5 billion parcels, or about one-fifth of all
 18 e-commerce deliveries."¹⁴⁴

19 191. Amazon's violation of Section 2 of the Sherman Act has injured Plaintiff and Class
 20 Members by directly leading to higher prices for items that Plaintiff and Class Members
 21 purchased through Amazon's Buy Box.

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 24 ¹⁴¹ House Subcommittee Report, *supra* note 8, at 289–90.

25 ¹⁴² Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 6.

26 ¹⁴³ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 2.

27 ¹⁴⁴ Mitchell, et al., *Amazon's Monopoly Tollbooth*, *supra* note 32, at 8.

VIII. PRAYER FOR RELIEF

WHEREFORE, on behalf of themselves and the Class, Plaintiff respectfully requests that this Court enter an Order:

- a. Certifying this case as a class action under Rule 23(a), (b)(2), and (b)(3) on behalf of the Class defined above, appointing Plaintiff Angela Hogan as representatives of the Class, and appointing her counsel as Class Counsel;
- b. Awarding Plaintiff and Class Members treble damages under 15 U.S.C. § 15(a);
- c. Awarding injunctive and other equitable relief as is necessary to protect the interests of the Class, including, among other things, an order requiring Amazon to cease its unlawful tying of access to the Buy Box to a Seller's purchase of Amazon Fulfillment services;
- d. Awarding Plaintiff and the Class their reasonable litigation expenses and attorneys' fees;
- e. Awarding Plaintiff and the Class pre- and post-judgment interest, to the extent allowable; and
- f. Awarding such other and further relief as equity and justice may require.

IX. JURY DEMAND

Plaintiff demands a trial by jury on all issues so triable.

1 RESPECTFULLY SUBMITTED AND DATED this 26th day of July, 2021.

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